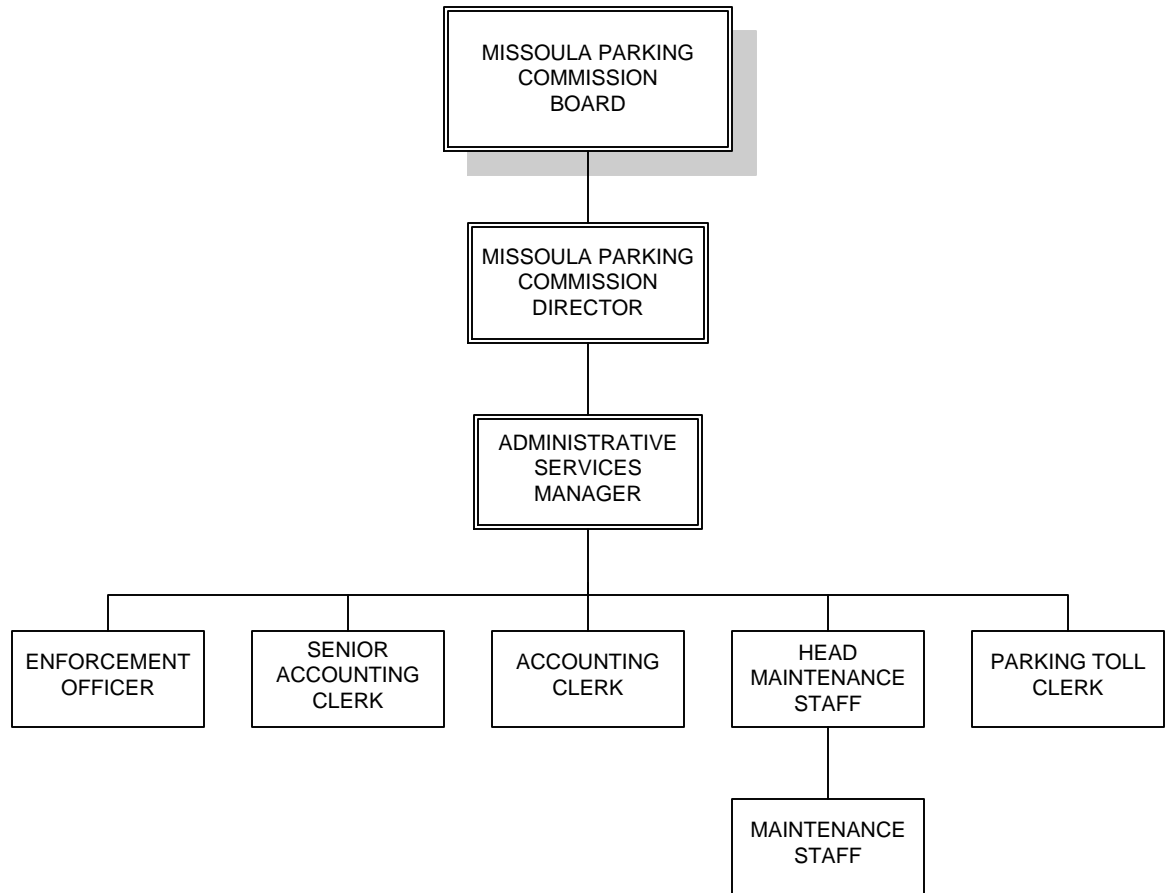




Missoula Parking Commission



Program Description

The Missoula Parking Commission (MPC) works with government, business and citizens to provide and manage parking and parking alternatives. MPC identifies and responds to changing parking needs in the area for which it is responsible.

City Strategic Plan &
Department's Implementation Strategy

Goal #1: Fiscal Sustainability

- Strategy: We will maintain or improve the level of service to citizens.
 - Will continue to provide and manage parking and parking alternatives within our jurisdiction with a focus on efficiency by reducing expenditures and diversifying revenue sources.

Goal #2: Harmonious Natural and Built Environment

- Strategy: We will reflect values of sustainability in transportation and building design.
 - Will construct a new parking structure that will provide additional inventory while incorporating sustainability features with a design that reflects its natural setting.

Goal #3: Quality of Life for All Citizens

- We will support plans and programs that promote a healthy lifestyle for Missoula's citizens.
 - Will continue to support Transportation Demand Management strategies through funding various agencies and programs.

Parking Commission:

FINANCIAL SUMMARY

Budget by Object of Expenditure Category	Actual FY 2010	Amended FY 2011	Actual * FY 2011	Proposed FY 2012	Increase (Decrease)	Percent Change
Personal Services	\$ 519,884	\$ 548,861	\$ 529,791	\$ 575,667	\$ 26,806	5%
Supplies	45,937	46,400	61,135	46,400	-	0%
Purchased Services	225,087	291,015	414,200	267,586	(23,429)	-8%
Miscellaneous	201,722	2,284,591	2,075,278	706,562	(1,578,029)	-69%
Debt Service	47,775	162,745	153,384	-	(162,745)	-100%
Capital Outlay	-	187,535	187,535	-	(187,535)	-100%
Total	\$ 1,040,405	\$ 3,521,147	\$ 3,421,322	\$ 1,596,215	\$ (1,924,932)	-55%

* Un-audited numbers

Parking Interest Fund (7371):

FINANCIAL SUMMARY

Budget by Object of Expenditure Category	Actual^ FY 2010	Amended FY 2011	Actual * FY 2011	Proposed FY 2012	Increase (Decrease)	Percent Change
Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	
Supplies	-	-	-	-	-	
Purchased Services	-	-	-	-	-	
Miscellaneous	-	-	-	-	-	
Debt Service	-	800	800	672,053	671,253	83907%
Capital Outlay	-	-	-	-	-	
Total	\$ -	\$ 800	\$ 800	\$ 672,053	\$ 671,253	83907%

^ No information available for FY2010. Fund started in FY2011

* Un-audited numbers



Parking Sinking Fund (7372):

FINANCIAL SUMMARY

Budget by Object of Expenditure Category	Actual^ FY 2010	Amended FY 2011	Actual * FY 2011	Proposed FY 2012	Increase (Decrease)	Percent Change
Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	
Supplies	-	-	-	-	-	
Purchased Services	-	-	-	-	-	
Miscellaneous	-	-	-	-	-	
Debt Service	-	-	-	85,000	85,000	
Capital Outlay	-	-	-	-	-	
Total	\$ -	\$ -	\$ -	\$ 85,000	\$ 85,000	

^ No information available for FY2010. Fund started in FY2011

* Un-audited numbers

Parking Revenue Bonds (7373):

FINANCIAL SUMMARY

Budget by Object of Expenditure Category	Actual^ FY 2010	Amended FY 2011	Actual * FY 2011	Proposed FY 2012	Increase (Decrease)	Percent Change
Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	
Supplies	-	-	-	-	-	
Purchased Services	-	-	-	-	-	
Miscellaneous	-	750,000	750,000	-	(750,000)	-100%
Debt Service	-	-	-	-	-	
Capital Outlay	-	2,503,094	2,503,094	4,838,868	2,335,774	93%
Total	\$ -	\$ 3,253,094	\$ 3,253,094	\$ 4,838,868	\$ 1,585,774	49%

^ No information available for FY2010. Fund started in FY2011

* Un-audited numbers

Parking Reserve Fund (7374):

FINANCIAL SUMMARY

Budget by Object of Expenditure Category	Actual^ FY 2010	Amended FY 2011	Actual * FY 2011	Proposed FY 2012	Increase (Decrease)	Percent Change
Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	
Supplies	-	-	-	-	-	
Purchased Services	-	-	-	-	-	
Miscellaneous	-	-	-	-	-	
Debt Service	-	-	-	-	-	
Capital Outlay	-	-	-	-	-	
Total	\$ -	\$ -	\$ -	\$ -	\$ -	

^ No information available for FY2010. Fund started in FY2011

* Un-audited numbers

Parking Pledged Tax Increment (7375):

FINANCIAL SUMMARY

Budget by Object of Expenditure Category	Actual^ FY 2010	Amended FY 2011	Actual * FY 2011	Proposed FY 2012	Increase (Decrease)	Percent Change
Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	
Supplies	-	-	-	-	-	
Purchased Services	-	-	-	145,387	145,387	
Miscellaneous	-	-	-	181,742	181,742	
Debt Service	-	-	-	-	-	
Capital Outlay	-	-	-	-	-	
Total	\$ -	\$ -	\$ -	\$ 327,129	\$ 327,129	

^ No information available for FY2010. Fund started in FY2011

* Un-audited numbers

Parking Series 2010A Bond Interest (7376):

FINANCIAL SUMMARY

Budget by Object of Expenditure Category	Actual^ FY 2010	Amended FY 2011	Actual * FY 2011	Proposed FY 2012	Increase (Decrease)	Percent Change
Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	
Supplies	-	-	-	-	-	
Purchased Services	-	-	-	-	-	
Miscellaneous	-	-	-	-	-	
Debt Service	-	1,100	1,100	15,759	14,659	1333%
Capital Outlay	-	-	-	-	-	
Total	\$ -	\$ 1,100	\$ 1,100	\$ 15,759	\$ 14,659	1333%

^ No information available for FY2010. Fund started in FY2011

* Un-audited numbers

Parking Series 2010A Sinking Fund (7377):

FINANCIAL SUMMARY

Budget by Object of Expenditure Category	Actual^ FY 2010	Amended FY 2011	Actual * FY 2011	Proposed FY 2012	Increase (Decrease)	Percent Change
Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	-
Supplies	-	-	-	-	-	-
Purchased Services	-	-	-	-	-	-
Miscellaneous	-	-	-	-	-	-
Debt Service	-	-	-	135,000	135,000	
Capital Outlay	-	-	-	-	-	
Total	\$ -	\$ -	\$ -	\$ 135,000	\$ 135,000	

^ No information available for FY2010. Fund started in FY2011

* Un-audited numbers

STAFFING SUMMARY

Title	Actual FY 2009	Actual FY 2010	Actual FY 2011	Adopted FY 2012
DIRECTOR	1.00	1.00	1.00	1.00
ADMINISTRATIVE SERVICES MANAGER	1.00	1.00	1.00	1.00
SENIOR ACCOUNTING CLERK	1.00	1.00	1.00	1.00
ACCOUNTING CLERK	1.00	1.00	1.00	1.00
ENFORCEMENT OFFICER	1.00	1.00	1.00	1.00
ENFORCEMENT OFFICER	1.00	1.00	1.00	1.00
ENFORCEMENT OFFICER	1.00	1.00	1.00	1.00
PARKING MAINTENANCE SUPERVISOR	1.00	1.00	1.00	1.00
MAINT. WORKER / FEE COLLECTOR	1.00	1.00	1.00	1.00
MAINT. WORKER / FEE COLLECTOR	1.00	1.00	1.00	1.00
TOLL COLLECTOR	1.00	1.00	1.00	1.00
TOLL COLLECTOR	-	-	0.33	0.33
Total	11.00	11.00	11.33	11.33

2012 Budget Highlights

The Missoula Parking Commission's mission is to "provide and manage parking and parking alternatives". To this charge, the Parking Commission is committed to these three goals and will apply the following strategies and objectives in order to achieve them in FY12

1. To provide parking:

- A. In FY09, the Parking Commission helped fund and participated in the Missoula Downtown Master Plan administered by The Downtown Business Improvement District of Missoula. One of the fundamental concepts was identified as Land Use Framework. In this concept, the consultants identified a Retail Hot Spot with the suggestion to provide more efficient and strategic parking sites. The need for two parking structures was determined as strategic elements in this "Retail Hot Spot". For the last several years, the Missoula Redevelopment Agency, the First Interstate Bank, Macy's, the Holiday Inn and the Missoula Parking Commission have had in depth negotiations to secure the land at the south east corner of E. Front and Pattee Streets to build a parking structure with a minimum of 300 spaces. The need for this parking structure is also in response to the anticipated increased parking demand from the new First Interstate Bank building. As of the end of 2010, revenue bonds (supported by the Parking Commission and the Missoula Redevelopment Agency) were sold to pay for the structure and as of January, 2011, the Parking Commission has title to the property on which to build the structure. Construction of parking structure will begin in March, 2011 and is scheduled to be completed in the spring, of 2012. The final number of parking spaces will be determined by final approval of the design but should be approximately 350 spaces.

2. To manage parking:

- A. The Missoula Downtown Master Plan also includes sub documents for various entities. The Parking Commission has a Strategic Parking Plan made up of three Task Reports – 1) Current Parking Program Assessment & Supply/Demand Summary, 2) "Retail Hot Spot" Parking Assessment and Retail Parking Strategy and 3) Parking Program Guiding Principles & Parking Strategic Plan. These documents include a variety of recommendations to improve the current parking program and will help assist the Parking Commission with decisions as they move into the future for Downtown Missoula. One of these recommendations is already implemented. The Parking Commission Advisory Committee (PCAC) meets monthly and is serving an important role in the process of advising the Parking Commission's Board of Directors. The Board's decisions could involve areas of inventory, utilization, effectiveness, parking management strategies, policy development and long range planning goals. The ultimate goal is to insure that Parking Commission's future decisions will help shape the future of Downtown Missoula in keeping with the goals and vision of this 25 year plan.

3. To provide parking alternatives:

- A. The Parking Commission will continue to partner with other agencies to develop and support Transportation Demand Management (TDM) strategies that will facilitate affordable transportation, reduce the number of single-occupant vehicle trips and increase transportation options for Missoula residents. Such as:
- Missoula In Motion.
 - Missoula Ravalli Transportation Management Association
 - Mountain Line
 - EZPass Program
 - The Bicycle/Pedestrian Program
 - The Missoula Downtown Association Out to Lunch shuttle.
 - The First Night Missoula shuttle.
 - Bike, Walk, Bus Week.
-

Performance Measures & Workload Indicators

Performance Measures

Measure	Actual FY 2009	Actual FY 2010	Actual FY 2011	Adopted FY 2012
1 . To participate in the Business Improvement District of Missoula's Downtown Master Plan which will include a "Best Practices" study on the Parking Commission's parking program.	90%	100%	100%	100%
2 . As a result of the "Best Practices" study, to implement recommendations made by the consultants for the Parking Commission in keeping with the recommendations made for the greater Missoula study area.	50%	65%	75%	90%
3 . Explore opportunities to increase parking inventory through building a parking structure in the Central Business District.	50%	70%	75%	80%
4 . To continue to maintain and repair the two parking structures, Central Park and Bank Street Structure, in optimum working condition.	75%	75%	80%	80%

Workload Indicators

Indicator	Actual FY 2009	Actual FY 2010	Actual FY 2011	Adopted FY 2012
1 . Number of tickets issued	72,132	67,664	70,000	70,000
2 . Revenue from tickets	\$ 298,128	\$ 273,042	\$ 280,000	\$ 280,000
3 . Number of special permits issued	424	394	400	400
4 . Revenue from special permits	\$ 7,565	\$ 14,115	\$ 10,000	\$ 10,000
5 . Number of RPPP permits	1,178	1,064	1,100	1,100
6 . Revenue from RPPP permits	\$ 7,195	\$ 7,293	\$ 8,500	\$ 8,500
7 . Number of RPPP tickets	5,008	4,117	4,500	4,500
8 . Revenue from RPPP tickets	\$ 32,199	\$ 34,560	\$ 34,000	\$ 34,000
9 . Meter revenue	\$ 468,018	\$ 463,123	\$ 470,000	\$ 470,000
10 . Lease parking revenue	\$ 513,332	\$ 560,269	\$ 600,000	\$ 600,000

Program Description

The Downtown Business Improvement District (BID) was created through the efforts of the Missoula Downtown Association to address the challenges created by the termination of the Downtown Urban Renewal District (URD I) on June 30, 2005. Implementation began in 2001 with committee development, community education, local media campaigns, meetings with property and business owners, creation of a comprehensive database of property owners, and the required petition process. The process of verifying the petition was finalized at the end of 2004 and the BID was approved by the City Council in April 2005. The BID will serve as an advocate for property owners in the district and address areas such as safety, cleanliness, appearance, marketing, business retention and recruitment, public and private investment in buildings and infrastructure.

Goals & Objectives

ADMINISTRATION

The Director of Operations manages all existing programs, such as the Clean Team and Ambassadors, communicates with ratepayers, implements the Downtown Master Plan and develops a business retention and recruitment effort. The BID maintains contracted services with the Missoula Downtown Association (MDA) for support services that include marketing, bookkeeping and clerical services. The BID has expanded services by creating a downtown maintenance program that picks up garbage downtown, cleans graffiti, cleans sidewalks, snow removal/deicing on crosswalks & alleys and other duties as needed.

The BID was renewed for a ten (10) year term in March 2010.

Objectives:

The BID continues to work on the following programs recognizing its needs may change as additional input and knowledge is available, these objectives are subject to change as the Board and rate payers further define the priorities for the District.

1. Maintain an accurate data base of rate payers within the BID.
2. Establish a formal system for communicating with rate payers within the BID.
3. Oversee the activities of the Clean Team and Ambassador programs and refine them as appropriate.
4. Create a downtown maintenance program
5. Identify new programs and priorities for the BID based on input from the rate payers.

MARKETING

Maintaining a comprehensive marketing effort with the Parking Commission and Missoula Downtown Association will remain a priority. It is important to continue to establish the BID's identity and mission throughout the community as well as downtown. In partnership with the MDA and others the BID will continue to perform appropriate survey of downtown constituents. The new web page was rolled out in May 2010 in partnership with the Missoula Downtown Association and others.

Objectives:

1. Continue to refine the purpose of the BID and identify the programs that will achieve that purpose.
2. Continue to refine the BID web page to best serve the needs of the rate payers and serve as a forum for dialogue and dissemination of ideas.
3. The distribution of educational materials to rate payers, elected officials, and the general public.
4. Continued work with business and property owners to identify marketing needs and develop programs and activities to address those needs.
5. Identify ways in which the BID can enhance the uniqueness of the downtown district through graphics, signage, or other means.
6. Work with the MDA to identify areas where the two organizations can enhance each other's activities and efforts.

7. Development of a plan for the recruitment and retention of new and existing businesses.

STREETSCAPE/MAINTENANCE

One of the areas identified as a high priority by property and business owners during the creation of the BID was cleanliness and appearance of the downtown streets and sidewalks. The BID created a Clean Team that began operation during FY06. In FY 07, the Board purchased ash receptacles in bulk and passed on the savings to businesses in an effort to minimize the number of cigarette waste on the streets and sidewalks resulting from the state ban on smoking in bars and restaurants. The BID purchased 10 new trash receptacles and refurbish many of the older receptacles owned by the City late in FY 07 in an effort to provide better coverage and improve the appearance of the District. Six street benches were installed in FY 2009 as well as 6 additional trash receptacles. Five additional trash receptacles were added in spring 2010. Fifteen recycle bins (aluminum & plastic) were installed over the winter and spring of 2010 and we are picking up recycling from the County Courthouse. Allied Waste has been donating the use of a recycle dumpster at West Front lot.

The BID and City of Missoula have a multi-year contract to take ownership of the city's 24 garbage cans and to pick-up and dispose of that garbage. A street maintenance person was hired in the fall of 2009 for this purpose as well as graffiti removal, sidewalk cleaning, snow & ice removal and other duties.

Objectives:

1. Work with business and property owners, the MDA, and the MRA to further identify areas in which the BID can assist in achieving the goal of improving the cleanliness and appearance of downtown.
2. Refine the operation of the Clean Team to best serve the needs of the downtown property owners and businesses.
3. Coordinate with the MDA, the City, and property and business owners to improve the streetscape through the use of planters, flower baskets, street tress, banners, flags, holiday decorations, benches, trash receptacles, and public art.
4. Continue the program to phase in streetscape improvements, as is being done with new trash receptacles, on an annual basis.
5. Evaluate the feasibility of accommodating recycling as part of the provision of new trash receptacles.
6. Develop a program to work with individual property owners to enhance the level of building façade maintenance.
7. Consider the initiation of a program that would provide the purchase of services to clean the outside of buildings including graffiti.

SAFETY

In addition to cleanliness and appearance, another high priority identified by property and business owners was increased safety and security in the downtown area. The BID created an Ambassador program during FY06 to improve the safety of the area through foot patrols, employee escorts, and hospitality services for visitors. The role of that program has been expanded to make the Ambassadors available to speak to civic groups and clubs to promote safety in the District and explain the role and mission of the BID.

Objectives:

1. Monitor and refine the Downtown Ambassador Program to best address the needs of the downtown property owners and businesses.
2. Continue to work with the City Police Department to enhance their efforts to increase safety in the area.
3. Work with the City, Northwestern Energy, and property owners to modify the street lighting to provide for improved lighting in the entire District thus enhancing the safety and reducing the opportunity for vandalism after dark.
4. Consider the creation of a program that encourages the development of new residential opportunities in downtown, putting more "eyes on the street" and thereby reducing crime and mischief.

PLANNING & MANAGEMENT

A number of agencies and groups invested in the downtown have recognized the need for a master plan to encourage and guide the growth of this critical part of the City. The Greater Downtown Master Plan was adopted

early in FY2010 and implementation has been started. At the Mayor's request the BID Board lead this effort in cooperation with the many stakeholders in downtown's future.

CONTINGENCY

As with any agency or organization, it is impossible to anticipate all of the needs and budget appropriately. The BID Board has placed its anticipated revenues and carryover from FY10 in a contingency account and anticipates identifying how those funds will be used after interacting with the rate payers, the City, the MDA, and the MRA as goals and programs are refined and developed. The BID Board also feels it is prudent to budget each year based on the prior year's revenue collection.

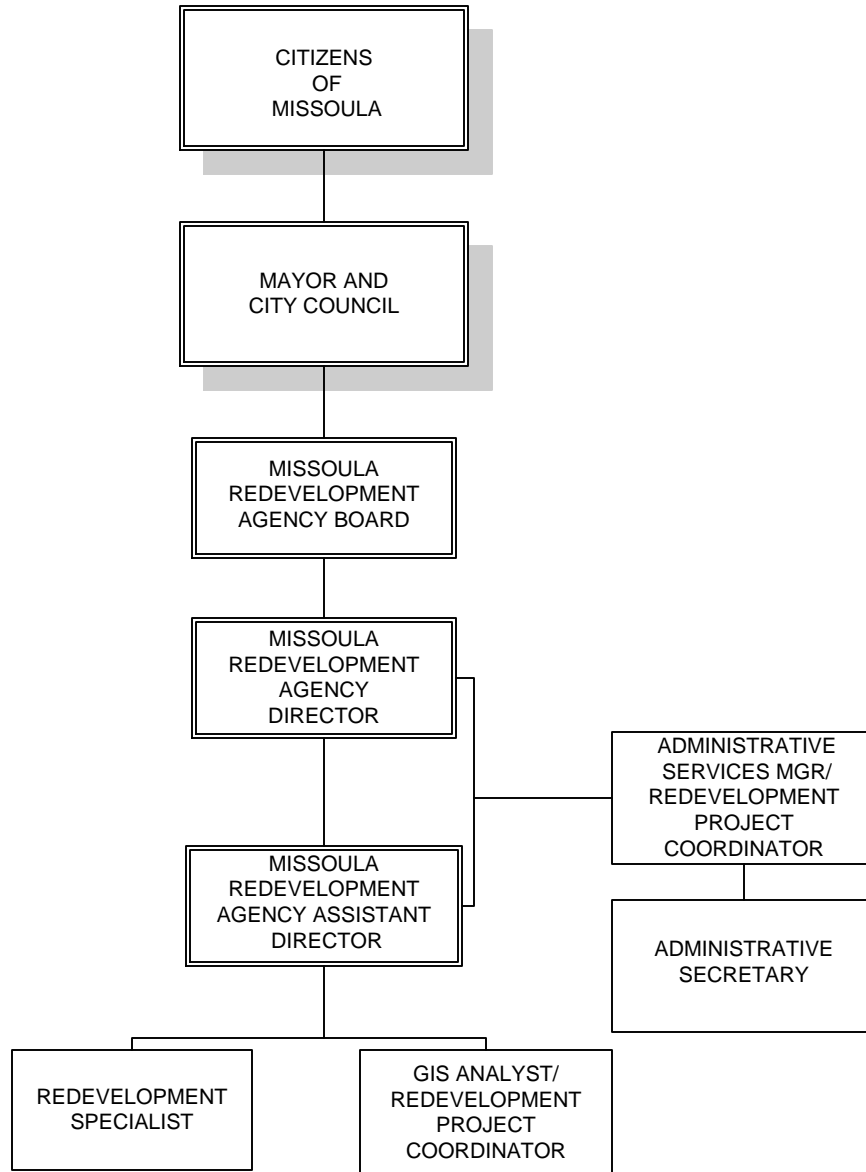
FINANCIAL SUMMARY

Budget by Object of Expenditure Category	Actual FY 2010	Amended FY 2011	Actual * FY 2011	Proposed FY 2012	Increase (Decrease)	Percent Change
Personal Services	\$ -	\$ 150,574	\$ -	\$ 131,905	\$ (18,669)	-12%
Supplies	-	79,215	-	23,450	(55,765)	-70%
Purchased Services	320,000	86,123	284,557	162,678	76,555	89%
Miscellaneous	-	37,272	-	26,349	(10,923)	-29%
Debt Service	-	-	-	-	-	
Capital Outlay	-	-	-	-	-	
Total	\$ 320,000	\$ 353,184	\$ 284,557	\$ 344,382	\$ (8,802)	-2%

* Un-audited numbers



Missoula Redevelopment Agency



NOTE: MRA BOARD MEMBERS ARE APPOINTED BY THE MAYOR AND ARE APPROVED BY THE CITY COUNCIL

Program Description

The Missoula Redevelopment Agency (MRA) was created by the City Council to encourage new development and redevelopment pursuant to the adopted Urban Renewal Plans. Preserving existing public investment, enhancing the tax base, generating employment, and stimulating private investment are the means MRA uses to reclaim urban renewal areas. The MRA encourages infill development, provides for the adaptive reuse of the built environment, and reclaims blighted properties. MRA is empowered by State law and local ordinance to respond aggressively and with flexibility to redevelopment problems and opportunities. Through these activities, MRA also provides alternatives to urban sprawl outside existing municipal service boundaries.

City Strategic Plan & Department's Implementation Strategy

Goal #1: Fiscal Sustainability

- Strategy: Improve the level of service to citizens in the two major Urban Renewal Districts (URDs) through funding of public improvements.
 - MRA has initiated programs to build sidewalks in URD II and URD III where they do not exist or are deficient. Almost five miles of sidewalks have already been constructed with the goal of completing the sidewalk network in both districts within the life of those districts. Approximately \$500,000 will be spent in FY12 toward that end.

Goal #2: Harmonious Natural and Built Environment

- Strategy: Improve the pedestrian experience through aesthetic improvements to the natural and built environment.
 - MRA has initiated a program to provide financial assistance to private property owners in URD III for façade improvements that increase building energy efficiency and use sustainable building materials. The program also promotes improved accessibility for disabled citizens and additional landscaping above that required by code in an effort to enhance the pedestrian and aesthetic environment.

Goal #3 Quality of Life for All People in All Places

- Strategy: Secure ownership of the Civic Stadium so that it remains a publically owned community asset in perpetuity for the enjoyment of all citizens.
 - Upon approval of the City Council, dedicate \$2,000,000 in tax increment revenues from URD II over a period of four years to assist in the purchase of the Civic Stadium and manage the lease with Mountain Baseball on behalf of the City.

MISSOULA REDEVELOPMENT AGENCY

MRA District II (7392)

FINANCIAL SUMMARY

Budget by Object of Expenditure Category	Actual FY 2010	Amended FY 2011	Actual * FY 2011	Proposed FY 2012	Increase (Decrease)	Percent Change
Personal Services	\$ 400,313	\$ -	\$ -	\$ -	\$ -	
Supplies	3,811	-	-	-	-	
Purchased Services	259,022	319,190	153,059	319,190	-	0%
Miscellaneous	255,043	2,484,270	647,741	2,484,270	-	0%
Debt Service	-	-	-	-	-	
Capital Outlay	735,695	1,693,410	1,065,315	1,693,410	-	0%
Total	\$ 1,653,883	\$ 4,496,870	\$ 1,866,115	\$ 4,496,870	\$ -	0%

* Un-audited numbers

MRA District III (7393)

FINANCIAL SUMMARY

Budget by Object of Expenditure Category	Actual FY 2010	Amended FY 2011	Actual * FY 2011	Proposed FY 2012	Increase (Decrease)	Percent Change
Personal Services	\$ -	\$ 412,735	\$ 388,603	\$ 433,595	\$ 20,860	5%
Supplies	-	7,518	3,800	7,518	-	0%
Purchased Services	248,623	465,383	382,666	476,973	11,590	2%
Miscellaneous	759,583	1,969,662	1,050,853	1,969,662	-	0%
Debt Service	-	-	-	-	-	
Capital Outlay	753,531	2,060,117	997,508	2,057,496	(2,621)	0%
Total	\$ 1,761,737	\$ 4,915,415	\$ 2,823,430	\$ 4,945,244	\$ 29,829	1%

* Un-audited numbers

MRA Clearing (7390)

FINANCIAL SUMMARY

Budget by Object of Expenditure Category	Actual FY 2010	Amended FY 2011	Actual * FY 2011	Proposed FY 2012	Increase (Decrease)	Percent Change
Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	
Supplies	-	-	-	-	-	
Purchased Services	-	-	-	-	-	
Miscellaneous	1,442,450	1,366,543	1,238,811	1,366,543	-	0%
Debt Service	-	-	-	-	-	
Capital Outlay	-	-	-	-	-	
Total	\$ 1,442,450	\$ 1,366,543	\$ 1,238,811	\$ 1,366,543	\$ -	0%

* Un-audited numbers

MISSOULA REDEVELOPMENT AGENCY

MRA Debt (7389)

FINANCIAL SUMMARY

Budget by Object of Expenditure Category	Actual FY 2010	Amended FY 2011	Actual * FY 2011	Proposed FY 2012	Increase (Decrease)	Percent Change
Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	
Supplies	-	-	-	-	-	
Purchased Services	-	-	-	-	-	
Miscellaneous	-	-	-	-	-	
Debt Service	248,950	249,100	249,900	249,700	600	0%
Capital Outlay	-	-	-	-	-	
Total	\$ 248,950	\$ 249,100	\$ 249,900	\$ 249,700	\$ 600	0%

* Un-audited numbers

MRA Riverfront Triangle URD (7383)

FINANCIAL SUMMARY

Budget by Object of Expenditure Category	Actual FY 2010	Amended FY 2011	Actual * FY 2011	Proposed FY 2012	Increase (Decrease)	Percent Change
Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	
Supplies	-	-	-	-	-	
Purchased Services	-	-	-	-	-	
Miscellaneous	-	23,783	1,000	-	(23,783)	-100%
Debt Service	-	-	-	23,783	23,783	
Capital Outlay	-	-	-	-	-	
Total	\$ -	\$ 23,783	\$ 1,000	\$ 23,783	\$ -	0%

* Un-audited numbers

MRA Front St Clearing (7400)

FINANCIAL SUMMARY

Budget by Object of Expenditure Category	Actual FY 2010	Amended FY 2011	Actual * FY 2011	Proposed FY 2012	Increase (Decrease)	Percent Change
Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	
Supplies	-	-	-	-	-	
Purchased Services	-	-	-	-	-	
Miscellaneous	-	-	-	441,584	441,584	
Debt Service	-	-	-	-	-	
Capital Outlay	-	-	-	-	-	
Total	\$ -	\$ -	\$ -	\$ 441,584	\$ 441,584	

* Un-audited numbers

MISSOULA REDEVELOPMENT AGENCY

MRA Front St Parking Structure (7401)

FINANCIAL SUMMARY

Budget by Object of Expenditure Category	Actual FY 2010	Amended FY 2011	Actual * FY 2011	Proposed FY 2012	Increase (Decrease)	Percent Change
Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	
Supplies	-	-	-	-	-	
Purchased Services	-	-	-	268,422	268,422	
Miscellaneous	-	605,684	479,482	-	(605,684)	-100%
Debt Service	-	-	-	-	-	
Capital Outlay	-	-	-	-	-	
Total	\$ -	\$ 605,684	\$ 479,482	\$ 268,422	\$ (337,262)	-56%

* Un-audited numbers

MRA Front St Lien (7402)

FINANCIAL SUMMARY

Budget by Object of Expenditure Category	Actual FY 2010	Amended FY 2011	Actual * FY 2011	Proposed FY 2012	Increase (Decrease)	Percent Change
Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	
Supplies	-	-	-	-	-	
Purchased Services	-	-	-	-	-	
Miscellaneous	-	50,000	50,000	50,000	-	0%
Debt Service	-	-	-	-	-	
Capital Outlay	-	-	-	-	-	
Total	\$ -	\$ 50,000	\$ 50,000	\$ 50,000	\$ -	0%

* Un-audited numbers

MRA Revolving Loan Fund – Millsite – Brownsfield (7387)

FINANCIAL SUMMARY

Budget by Object of Expenditure Category	Actual FY 2010	Amended FY 2011	Actual * FY 2011	Proposed FY 2012	Increase (Decrease)	Percent Change
Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	
Supplies	-	-	-	-	-	
Purchased Services	-	-	-	-	-	
Miscellaneous	-	-	-	-	-	
Debt Service	72,626	39,688	39,467	39,688	-	0%
Capital Outlay	-	-	-	-	-	
Total	\$ 72,626	\$ 39,688	\$ 39,467	\$ 39,688	\$ -	0%

* Un-audited numbers

MISSOULA REDEVELOPMENT AGENCY

MRA Safeway - St. Pats (7386)

FINANCIAL SUMMARY

Budget by Object of Expenditure Category	Actual FY 2010	Amended FY 2011	Actual * FY 2011	Proposed FY 2012	Increase (Decrease)	Percent Change
Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	
Supplies	-	-	-	-	-	
Purchased Services	-	-	-	-	-	
Miscellaneous	-	-	-	-	-	
Debt Service	245,079	160,466	160,313	160,466	-	0%
Capital Outlay	-	-	-	-	-	
Total	\$ 245,079	\$ 160,466	\$ 160,313	\$ 160,466	\$ -	0%

* Un-audited numbers

STAFFING SUMMARY

Title	Actual FY 2009	Actual FY 2010	Actual FY 2011	Adopted FY 2012
DIRECTOR	1.00	1.00	1.00	1.00
ASSISTANT DIRECTOR	1.00	1.00	1.00	1.00
REDEVELOPMENT SPECIALIST	1.00	1.00	1.00	1.00
GIS ANALYST / REDEV. PROJECT COOR.	1.00	1.00	1.00	1.00
ADMIN SERV. MGR / REDEV. PROJ. COOR.	1.00	1.00	1.00	1.00
SECRETARY II	1.00	1.00	1.00	1.00
TEMPORARY SECRETARY				
Total	6.00	6.00	6.00	6.00