



FY 2021 BUDGET

BUDGET COMMITTEE OF THE WHOLE

BUDGET SUMMATION

AUGUST 26, 2020



ADMINISTRATIVE BUDGET PRESENTED TO CITY COUNCIL

BASELINE CHANGES

NEW REQUESTS

CITY OF MISSOULA, MONTANA						
Changes to Baseline Budgets - major operating funds						
Department	FY 2019	FY 2020	FY 2020	FY 2021	Difference	% change
	Adopted & Amended	Adopted & Amended	Carry-forwards (One Times)	Proposed		
General Fund - Combined	<i>this includes FMRRP, All Hazards, Prop Mgmt & Cemetery general funds</i>					
Personal Services	41,096,877	42,697,120	—	45,626,248	2,929,129	6.86 %
Supplies	1,105,742	1,157,400	61,983	1,095,253	(164)	(0.01)%
Purchased Services	3,683,151	4,020,559	268,621	3,690,070	(61,868)	(1.54)%
Fixed Charges	956,841	1,106,381	—	1,256,033	149,652	13.53 %
Debt Service	223,769	571,348	—	557,448	(14,900)	(2.43)%
				344,538	55,300	1.68 %
				964,414	482,922	8.81 %
				—	—	— %
				534,004	3,541,071	6.07 %

CITY OF MISSOULA, MONTANA FY 2021 New Requests & Tax Scenarios						
Request Description	Requested Amount	Rating	Mayor's Funded			
			Approved Tax Required	Subtotal Tax Funded	Non-Tax Funded	Total Funded
General Fund						
<u>Mayor</u>						
2021 Legislative Session	33,000	New Program	-	-	-	33,000
Communication and Survey Services	50,000	Expand Level of Service	-	-	-	50,000
Missoula Art Museum Upgraded HVAC Controls	16,875	Efficiency	-	-	-	-
<u>Human Resources</u>						
Safety and Security						
<u>City Clerk</u>						
Public meetings Zoom admin (Intern)						
<u>Information Technologies</u>						
Baseline Adjustments						
Network Security Admin						
HDESK technician						
LIGO AVL Service Maintenance						
<u>Municipal Court</u>						
Municipal Court Projected Baseline Increases						

CITY OF MISSOULA CAPITAL IMPROVEMENT PLAN FY 2021 - FY 2025							TOTAL PROJECT COSTS				
Department	Rating	Funded Prior Year	Mayors Budget		FY 2021 Funded Amount	TOTAL	FY 2021	FY 2022	FY 2023	FY 2024	
			Approved	Funded							
Core Operating Debt Service											
Ongoing Core Equipment Replacement Debt Service	Other	Replacement	Y	Y	-	3,521,302	-	262,193	687,901	1,112,782	
IT Core Equipment Replacement Proposed Debt Service	Other	Replacement	Y	Y	-	740,967	-	52,889	158,608	250,492	
Administrative											
Court safety and security feature install and upgrades	Municipal Court	Urgent	Y	Y	-	125,000	-	35,000	90,000	-	
Case Management Database Procurement	Attorney	Required	N	Y	115,000	115,000	115,000	-	-	-	
IT Cloud & Security upgrades	Information Technologies	Required	Y	Y	766,450	766,450	766,450	-	-	-	
Replacement and Upgrade CIP	Technologies	Efficiency	Y	Y	228,350	1,120,958	228,350	223,152	223,152	223,152	
Enterprise Content Management	Clerk	Urgent	Y	Y	-	-	-	-	-	-	
Financial Management & Reporting Software	Finance/Treasurer	Required	Y	Y	950,000	950,000	950,000	-	-	-	
City Hall Security/Access control	Facility Maintenance	Urgent	Y	Y	100,000	100,000	100,000	-	-	-	
Development & Economic Services											
Sidewalks and Mobility Program	Engineering	Required	Y	Y	1,155,000	7,360,000	1,155,000	2,215,000	1,420,000	1,685,000	
Roadway Improvements	Engineering	Urgent	Y	Y	-	19,255,523	1,426,251	3,198,236	5,342,510	3,290,600	
Mullan BUILD Grant	Engineering	Leverage	Y	Y	-	37,400,000	8,500,000	8,400,000	9,375,000	8,500,000	

CIP

FY 2021 BUDGET



OVERVIEW OF BUDGETED RESOURCES

FY 2021 BUDGET



OVERVIEW OF BUDGETED RESOURCES
PROJECTED CHANGES IN FUND AND WORKING CAPITAL BALANCES
DETAIL OF ALL FUNDS
Fiscal Year 2020 - 2021

Fund #	Fund Name	Estimated Revenues					Budgeted Expenditures	Committed Expenditure Savings	Projected Ending Balances June 30, 2021
		Projected Beginning Balances July 1, 2020	Taxes or Assessment	Non-Tax *	Transfers In	Transfers Out			
GENERAL FUND									
1000	General Fund	7,147,249	25,844,088	30,284,652	5,164,918	5,814,414	58,179,656	(1,331,906)	5,778,743
1211	Park Acquisition and Development Fund	502,333	-	150,000	-	-	250,000	-	402,333
1212	Park Enterprise Fund	548,337	-	-	-	-	332,360	-	215,977
1216	Parks Recreation Trails Forestry Land Memorial	721,530	-	363,000	10,000	-	937,826	-	156,704
1217	Parks City Life Gym	(7,990)	-	37,000	-	-	37,000	-	(7,990)
1219	Fort Missoula Regional Park - Recreation	287,670	-	241,000	25,518	-	362,767	-	191,421
1221	Fort Missoula Regional Park - Maintenance	518,190	-	298,870	356,744	-	631,156	-	542,648
1225	All Hazards Fund	331,873	-	1,500,000	-	-	1,039,334	-	792,539
1241	Cemetery Niche Wall & Memorials Fund	23,500	-	10,000	-	-	2,500	-	31,000
1242	Cemetery Capital Reserve Fund	272,709	-	33,140	-	-	185,000	-	120,849
1243	Cemetery Donations Fund	15,917	-	1,200	-	-	500	-	16,617
1251	Johnson Street Property Lease Fund	184,114	-	22,500	-	-	12,000	-	194,614
1265	Title 1 Projects	111,991	-	111,924	-	60,000	51,924	-	111,991
1396	Title 1 Income Revolving Loan Program	-	-	-	-	-	-	-	-
Total General Fund		10,657,423	25,844,088	33,053,286	5,557,180	5,874,414	62,022,022	(1,331,906)	8,547,446

FY 2021 BUDGET



FY 2021

Fund #	Fund Name	Estimated Revenues					Budgeted Expenditures	Committed Expenditure Savings	Projected Ending Balances June 30, 2021
		Projected Beginning Balances July 1, 2020	Taxes or Assessment	Non-Tax *	Transfers In	Transfers Out			
SPECIAL REVENUE FUNDS									
2250	Planning	(125,835)	-	358,077	269,300	-	625,753	-	(124,211)
2310	Public Safety Information Systems	13,530	-	15,300	8,700	-	-	-	37,530
2321	Impact Fee	3,294,221	-	1,700,000	-	-	500,000	-	4,494,221
2365	Public Art	43,944	-	-	-	-	14,100	-	29,844
2372	Employee Permissive Health Insurance Levy	1,634,089	6,310,646	-	-	6,310,646	-	-	1,634,089
2384	Conservation Land Maintenance Mill Levy	835,460	578,344	-	39,043	456,285	256,093	-	740,469
2389	Cable Franchise Fee	37,955	-	682,500	-	124,600	556,967	-	38,888
2390	Drug Forfeiture Fund	3,578	-	15,800	-	-	12,900	-	6,478
2394	Building Inspection	2,096,109	-	1,943,287	-	-	2,363,538	-	1,675,858
2395	City Grants & Program Income	4,746	-	-	-	-	75,000	-	(70,254)
2399	Dangerous Building	-	-	15,000	-	-	15,000	-	-
2400	Street Lighting Districts	146,557	-	368,471	-	-	368,472	-	146,556
2500	Street Maintenance Fund	(399)	-	104,500	-	43,500	61,000	-	(399)
2511	Willowood Park Maintenance Assessment	43	-	-	-	-	-	-	43
2512	Road District #1 - Public Works	(349,290)	4,325,530	728,661	2,755,968	-	7,757,256	-	(296,387)
2522	Road District #1 - Development Services	(91,625)	611,125	-	12,037	-	654,656	-	(123,119)
2513	Parks District #1	1,414,874	2,701,974	540,890	3,952,580	594,226	7,094,605	-	921,487
2820	Gas Tax Fund	570,755	-	1,504,842	-	1,881,059	-	-	194,538
2918	Law Enforcement Grants	(21,001)	-	256,182	-	-	256,182	-	(21,001)
2919	HIDTA	163,517	-	-	-	-	142,518	-	20,999
2939	CDBG Program	52,675	-	29,370	-	-	29,370	-	52,675
2940	Community Development Block Grant Fund	(426)	-	916,357	-	-	916,357	-	(426)
2941	HOME Grant	8,135	-	394,193	-	-	394,193	-	8,135
2943	City Home Program	729,643	-	1,059,958	-	-	1,059,958	-	729,643
2955	Transportation Department	417,455	-	1,752,196	117,076	-	1,772,420	-	514,307
2987	Transportation Grants	14,272	-	-	-	-	-	-	14,272
2988	Grants & Donations	279,053	-	315,873	-	-	387,523	-	207,403
2989	Misc. Police Grants & Donations	(14,188)	-	429,454	-	-	418,570	-	(3,304)

FY 2021 BUDGET



		FY 2021							
		Estimated Revenues							
Fund #	Fund Name	Projected Beginning Balances July 1, 2020	Taxes or Assessment	Non-Tax *	Transfers In	Transfers Out	Budgeted Expenditures	Committed Expenditure Savings	Projected Ending Balances June 30, 2021
2991	Brownfields	693,232	-	536,746	-	-	536,746	-	693,232
Total Special Revenues		11,851,080	14,527,619	13,667,657	7,154,704	9,410,316	26,269,177	-	11,521,568
DEBT SERVICE FUNDS									
3000	SID Revolving	419,761	-	-	-	100,000	-	-	319,761
3091	Series 2012A Aquatics Refunding Bond	(26,504)	576,960	-	-	-	576,960	-	(26,504)
3092	Series 2013 GO Refunding Bond	(208,174)	419,754	-	-	-	419,754	-	(208,174)
3095	2004 Refunding Bonds	(1,432)	-	-	-	-	-	-	(1,432)
3096	New Fire Station GO Bonds	(154,011)	-	-	-	-	-	-	(154,011)
3097	2007 Refunding Bonds	25,676	-	-	-	-	-	-	25,676
3100	Sidewalk & Curb Warrants Fund	1,324	-	-	-	-	-	-	1,324
3305	Judgment Levies	31	-	-	-	-	-	-	31
3410	FY 02 Sidewalk & Curb Fund	350	-	-	-	-	-	-	350
3420	FY 03 Sidewalk & Curb Fund	(351)	-	-	-	-	-	-	(351)
3430	FY 04 Sidewalk & Curb Fund	(3,627)	-	-	-	-	-	-	(3,627)
3440	FY 05 Sidewalk & Curb Fund	63,821	-	-	-	-	-	-	63,821
3450	FY 06 Sidewalk & Curb Fund	99,918	-	-	-	-	-	-	99,918
3460	FY 07 Sidewalk & Curb Fund	19,137	-	20,338	-	-	20,338	-	19,137
3461	Series 2008A Sidewalk & Curb Fund	21,525	-	14,275	-	-	14,275	-	21,525
3462	Series 2009 Sidewalk & Curb Fund	112,751	-	33,005	-	-	33,005	-	112,751
3463	Series 2010 Sidewalk & Curb Fund	46,412	-	32,350	-	-	32,350	-	46,412
3464	FY 12 Sidewalk & Curb Fund	6,535	-	50,928	-	-	50,928	-	6,535
3465	FY 13 Sidewalk & Curb Fund	(22,904)	-	33,284	-	-	33,284	-	(22,904)
3466	FY 15 Sidewalk & Curb Fund	28,562	-	51,713	-	-	51,713	-	28,562
3467	FY 16 Sidewalk & Curb Fund	(7,172)	-	30,103	-	-	30,103	-	(7,172)
3468	FY 17 Sidewalk & Curb Fund	27,671	-	32,642	-	-	32,642	-	27,671
3469	FY 18 Sidewalk & Curb Fund	14,529	-	30,013	-	-	30,013	-	14,529
3510	SID 510	120,376	-	-	-	-	-	-	120,376
3512	SID 512	203,654	-	-	-	-	-	-	203,654

FY 2021 BUDGET



FY 2021

Fund #	Fund Name	Estimated Revenues					Budgeted Expenditures	Committed Expenditure Savings	Projected Ending Balances June 30, 2021
		Projected Beginning Balances July 1, 2020	Taxes or Assessment	Non-Tax *	Transfers In	Transfers Out			
3520	SID 520	88,240	-	-	-	-	-	-	88,240
3521	SID 521	990	-	-	-	-	-	-	990
3522	SID 522	(664)	-	-	-	-	-	-	(664)
3524	SID 524	478,482	-	305,480	-	-	305,480	-	478,482
3525	SID 525	232,207	-	-	-	-	-	-	232,207
3526	SID 526	(71,621)	-	193,660	-	-	193,660	-	(71,621)
3530	SID 530	(1,352)	-	-	-	-	-	-	(1,352)
3532	SID 532	3,824	-	30,313	-	-	30,313	-	3,824
3533	Gilbert St Sewer SID	14,193	-	16,869	-	-	16,869	-	14,193
3534	Lincolnwood Sewer Phase 1	39,585	-	17,469	-	-	17,469	-	39,585
3535	Slant Street Traffic Calming Fund	-	-	-	-	-	-	-	-
3536	Lincolnwood Sewer Phase 2	92,606	-	32,056	-	-	32,056	-	92,606
3539	South 4th Street W Traffic	-	-	-	-	-	-	-	-
3540	SID 540	309,201	-	122,620	-	-	122,620	-	309,201
3541	SID 541	53,906	-	62,210	-	-	62,210	-	53,906
3543	SID 543	22,451	-	-	-	-	-	-	22,451
3544	SID 544	239,651	-	62,210	-	-	139,807	-	162,054
3545	SID 545	1,730	-	-	-	-	-	-	1,730
3546	SID 546	1,449	-	-	-	-	-	-	1,449
3548	SID 548	63,686	-	350	-	-	350	-	63,686
3549	SID 549	(23,903)	-	173,625	-	-	173,625	-	(23,903)
Total Debt Service Funds		2,332,519	996,714	1,345,513	-	100,000	2,419,824	-	2,154,922
CAPITAL PROJECT FUNDS									
4010	General Gov't Vehicle & Equipment	(24,672)	-	-	-	-	397,500	-	(422,172)
4011	Information Technology Projects	(433,155)	-	-	-	-	525,455	-	(958,610)
4013	Software Upgrades/Improvements	(130,950)	-	-	-	-	418,343	-	(549,293)
4020	Public Safety Vehicle & Equipment	(1,071,322)	-	-	-	-	1,925,450	-	(2,996,772)

FY 2021 BUDGET



FY 2021

Estimated Revenues

Fund #	Fund Name	Projected Beginning Balances July 1, 2020	Taxes or Assessment	Non-Tax *	Transfers In	Transfers Out	Budgeted Expenditures	Committed Expenditure Savings	Projected Ending Balances June 30, 2021
4030	Public Works Vehicle & Equipment	(967,509)	-	-	-	-	916,700	-	(1,884,209)
4033	Sidewalk/Curb Projects	(19,872)	-	-	-	-	410,000	-	(429,872)
4035	Right of Way Road Construction Projects	(2,431,510)	-	-	-	-	5,337,428	-	(7,768,938)
4060	Capital Improvement Program Fund	(2,677,866)	-	-	2,068,546	-	2,066,046	-	(2,675,366)
4080	Culture & Recreation Vehicle & Equipment	(445,067)	-	-	-	-	200,350	-	(645,417)
4081	Parks	(104,468)	-	-	-	-	1,641,060	-	(1,745,528)
4083	Conservation Land Management	(123,676)	-	-	-	-	2,996,355	-	(3,120,031)
4085	Urban Forestry + Greenway & Horticulture	(18,142)	-	-	-	-	177,140	-	(195,282)
4130	Open Space Acquisition	1,147,162	-	-	-	-	-	-	1,147,162
4451	FY 07 Sidewalk/Curb Fund	34	-	-	-	-	-	-	34
4454	FY 10 Sidewalk/Curb Fund	889	-	-	-	-	-	-	889
4455	FY 11 Sidewalk/Curb Fund	538	-	-	-	-	-	-	538
4456	FY 12 Sidewalk/Curb Fund	48,779	-	-	-	-	-	-	48,779
4457	FY 13 Sidewalk/Curb Fund	33,363	-	-	-	-	-	-	33,363
4459	FY 15 Sidewalk/Curb Fund	57,725	-	-	-	-	-	-	57,725
4460	FY 16 Sidewalk/Curb Fund	11,113	-	-	-	-	-	-	11,113
4461	FY 17 Sidewalk/Curb Fund	42,935	-	-	-	-	-	-	42,935
4462	FY 18 Sidewalk/Curb Fund	18,722	-	-	-	-	-	-	18,722
4463	FY 19 Sidewalk/Curb Fund	(127,394)	-	-	-	-	-	-	(127,394)
4464	FY 20 Sidewalk/Curb Fund	(293,979)	-	-	-	-	-	-	(293,979)
4532	Maloney Ranch SID	763	-	-	-	-	-	-	763
4533	Rattlesnake Sewer SID	11	-	-	-	-	-	-	11
4534	SID 534 Lincolnwood Fund	(14)	-	-	-	-	-	-	(14)
4535	Slant Street Traffic Calming Fund	(4,725)	-	-	-	-	-	-	(4,725)
4536	SID 536 Lincolnwood Phase 2	2,220	-	-	-	-	-	-	2,220
4540	SID 540	2,546	-	-	-	-	-	-	2,546
4541	SID 541	23,576	-	-	-	-	-	-	23,576
4544	Miller Creek Mitigation Fund	3,526	-	-	-	-	-	-	3,526
4545	Miller Creek Twite Construction	1,394	-	-	-	-	-	-	1,394

FY 2021 BUDGET



		FY 2021							
		Estimated Revenues							
Fund #	Fund Name	Projected Beginning Balances July 1, 2020	Taxes or Assessment	Non-Tax *	Transfers In	Transfers Out	Budgeted Expenditures	Committed Expenditure Savings	Projected Ending Balances June 30, 2021
4546	Miller Creek Maloney Construction	10,025	-	-	-	-	-	-	10,025
4547	Miller Creek McCarthy Construction	18,657	-	-	-	-	-	-	18,657
4548	SID 548	120,649	-	-	-	-	-	-	120,649
4549	SID 549 Hillview Way	-	-	-	-	-	-	-	-
4745	Maloney/Twite Miller CR Fund	1,292	-	-	-	-	-	-	1,292
4941	SID 549	79,069	-	-	-	-	-	-	79,069
4944	SID 544	245	-	-	-	-	-	-	245
4945	SID 545	(1,572)	-	-	-	-	-	-	(1,572)
4946	SID 546	(2,533)	-	-	-	-	-	-	(2,533)
4948	Storm Water Outfall Retrofits	70,434	-	-	-	-	-	-	70,434
4949	Way Finding Project	99,516	-	-	-	-	-	-	99,516
4980	Build Grant	(110,818)	-	-	-	-	-	-	(110,818)
4990	ARRA Enhancements	(2,498)	-	-	-	-	-	-	(2,498)
4991	ARRA HB645	(23,677)	-	-	-	-	-	-	(23,677)
4992	WFL Miller Creek Rd	(34)	-	-	-	-	-	-	(34)
4993	Western Federal Lands	(5,711)	-	-	-	-	-	-	(5,711)
Total Capital Project Funds		(7,225,981)	-	-	2,068,546	-	17,011,827	-	(22,169,262)
ENTERPRISE FUNDS (Working Capital)									
5020	Civic Stadium	125,896	-	120,000	-	-	120,000	-	125,896
5210	Water Fund	1,701,610	-	18,294,513	-	-	21,492,135	-	(1,496,012)
5311	Wastewater/Compost Operating Fund	429,065	-	9,254,246	-	-	12,431,536	-	(2,748,225)
5315	Wastewater Loan Fund	38,640	-	-	-	-	-	-	38,640
5325	Wastewater Development Fund	2,851,025	-	-	-	-	-	-	2,851,025
5450	Storm Water	(82,986)	-	2,495,872	-	180,700	1,591,313	-	640,873
5711	Aquatics	(216,108)	-	1,190,800	253,000	-	1,570,660	-	(342,968)
Total Enterprise Funds		4,847,142	-	31,355,431	253,000	180,700	37,205,644	-	(930,771)

FY 2021 BUDGET



		FY 2021							
		Estimated Revenues							
Fund #	Fund Name	Projected Beginning Balances July 1, 2020	Taxes or Assessment	Non-Tax *	Transfers In	Transfers Out	Budgeted Expenditures	Committed Expenditure Savings	Projected Ending Balances June 30, 2021

INTERNAL SERVICE FUND									
6050	Employee Benefit Plan Fund	1,845,829	-	9,234,472	532,000	-	9,095,110	-	2,517,191
Total Internal Service Fund		1,845,829	-	9,234,472	532,000	-	9,095,110	-	2,517,191

COMPONENT UNITS									
7370	Parking Commission Fund	1,568,319	-	2,550,089	-	308,715	2,314,689	-	1,495,004
7371	Parking Commission - Interest Funds 2014 Bonds	(481,028)	-	-	138,465	-	232,875	-	(575,438)
7372	Parking Commission Sinking Fund Series 2014 Bonds	555,250	-	-	170,250	-	280,000	-	445,500
7375	Parking Commission TIF Series 2014 Bonds	(1,607)	-	208,030	-	-	208,030	-	(1,607)
Total Parking Commission		1,640,934	-	2,758,119	308,715	308,715	3,035,594	-	1,363,459
7380	Downtown Business Improvement	120,877	-	363,000	-	-	364,000	-	119,877
7381	Tourism Business Improvement District	195,465	-	-	-	-	1,558,471	-	(1,363,006)
Total Improvement Districts		316,342	-	363,000	-	-	1,922,471	-	(1,243,129)

REDEVELOPMENT AGENCY									
7383	MRA Riverfront Triangle URD	106,017	-	212	394,670	100,000	645,798	-	(244,899)
7384	NRSS Debt Service Clearing	-	-	1,376,402	-	1,376,402	-	-	-
7385	MRA Front St URD	140,325	-	1,678	726,209	-	1,175,487	-	(307,275)
7386	MRA Tax Increment Debt Service - Safeway	59,659	-	2,667	135,568	-	138,235	-	59,659
7387	MRA URD II Brownfields Revolving Loan Fund	2,197	-	-	41,928	-	41,928	-	2,197
7388	MRA Reserve 3.6M TIF	674,645	-	-	-	-	-	-	674,645
7389	MRA Tax Increment Debt Service	(580)	-	-	672,422	-	672,422	-	(580)
7390	MRA URD II Clearing	-	-	3,772,941	-	3,772,941	-	-	-
7392	Urban Renewal District II Fund	4,052,849	-	16,533	2,776,361	400,000	4,509,894	-	1,935,849
7393	Urban Renewal District III Fund	3,848,904	-	1,161,989	3,347,515	141,709	6,921,930	-	1,294,769
7394	MRA URD III Debt Clearing	-	-	4,027,630	-	4,027,630	-	-	-
7395	MRA Tax Increment Debt Service	426,860	-	-	1,371,824	-	1,230,116	-	568,568
7396	NRSS Debt Service Sinking	95,877	-	-	851,977	-	591,299	-	356,555



		FY 2021							
		Estimated Revenues							
Fund #	Fund Name	Projected Beginning Balances July 1, 2020	Taxes or Assessment	Non-Tax *	Transfers In	Transfers Out	Budgeted Expenditures	Committed Expenditure Savings	Projected Ending Balances June 30, 2021
7397	North Reserve/Scott St URD	633,207	-	6,604,486	785,102	285,676	8,252,286	-	(515,167)
7398	Hellgate URD	127,637	-	338,739	-	25,000	762,997	-	(321,621)
7399	Inter-Mountain Bond	-	-	-	146,661	-	146,661	-	-
7400	Front St Bond Clearing	-	-	1,513,389	-	1,513,389	-	-	-
7401	Front St Parking Structure	219,486	-	-	206,830	-	205,150	-	221,166
7402	Front St Subordinate Lien Note	90,813	-	-	580,350	-	580,349	-	90,814
7410	Riverfront Clearing	-	-	489,061	-	489,061	-	-	-
7411	Riverfront Sinking	188,782	-	-	94,391	-	94,391	-	188,782
Total Redevelopment Agency		10,666,722	-	19,305,727	12,131,808	12,131,808	25,968,944	-	4,003,505
Total Component Unit Funds		12,623,998	-	22,426,846	12,440,523	12,440,523	30,927,009	-	4,123,835
Total All Funds		36,932,010	41,368,421	111,083,205	28,005,953	28,005,953	184,950,612	(1,331,906)	5,764,929

* \$2,490,939 in non tax revenue sources will be funded by existing fund balance and working capital cash.

FY 2021 BUDGET



FEE RESOLUTIONS

FY 2021 BUDGET



FY 2021 FEE INCREASES

The last full cost of services study was done in 2010. At that time it was determined that the City was recovering 51% of their costs through fees. In the subsequent years the City has implemented modest fee increases in the range of 2-4%.

Resolutions increasing the following fees

1. A resolution increasing fees by 3% relating to the review and processing of land use applications pursuant to city adopted regulations pertaining to zoning, subdivision and floodplain services • business licensing • hazardous vegetation removal • engineering fees and permits related to work and use of City public right-of-way. **(Development Services fees)**
2. A resolution increasing fees by 3% relating to special event permits and fingerprinting services **(Police Department fees)**
3. A resolution increasing fees by 3% relating to wastewater industrial interceptor variance permit fees and waste hauler permits **(Wastewater fees)**
4. A resolution increasing fees by 3% relating to fire inspection, plan checking, pyrotechnic display and special event fees **(Fire Department fees)**
5. A resolution increasing fees by 4% relating to City Cemetery services. **(Cemetery fees)**



NEXT STEPS

FY 2021 BUDGET



FY 2021 BUDGET & ADDESSMENT PUBLIC HEARINGS

August 10, 2020 - budget

August 17, 2020 - budget

August 24, 2020 - budget

August 31, 2020 – Final Public Hearing -budget

September 2, 2020 – Assessment resolutions

FY 2021 BUDGET



FY 2021 BUDGET RESOLUTIONS

August 31, 2020

Final Public Hearing

- **Appropriations Resolution**

- Fiscal year 2021 Budget and Community Investment program
- Work plans and budgets for Road District #1, Park District #1, the Downtown Business Improvement District, and the Tourism Business Improvement District
- Permissive medical tax levy

- **Fee increase Resolutions**



September 2, 2020

Public Hearing

- A resolution of the City Council of the City of Missoula, Montana, levying and assessing the lots and parcels within the City of Missoula Road District Number 1 for the costs associated with providing certain maintenance, purchasing and improvement services in fiscal year 2021
- A resolution of the City Council of the city of Missoula, Montana, levying and assessing the lots and parcels within the city of Missoula Park District Number 1 for the costs associated with providing certain maintenance, purchasing and improvement services in fiscal year 2021
- A resolution levying annual assessments on the hotels located in the Tourism Business Improvement District
- A resolution levying taxes on the lots, pieces and parcels of land located in the downtown business improvement district of the city of Missoula for fiscal year 2021



FY 2021 BUDGET

BUDGET COMMITTEE OF THE WHOLE

BUDGET SUMMATION

AUGUST 26, 2020