

Public Works - Road District #1 Department Budget
FUND: Special Revenue - PW Road District #1
ACCOUNTING CODE: 2512.280 & 320

This activity is charged with expenditures for the general administrative direction of the public works department.

This activity is charged with costs relating to road-related operations as a result of an accident that may be covered through insurance claims or restitution.

This activity is charged with all interest and principal payments made on debts of the governmental unit.

This activity is charged with support to the Missoula Rural Transit Management Association.

This activity is charged with support for the required local match to the grant-funded MM program.

This activity is charged with all expenditures for the costs of creating safe and sustainable bicycle and pedestrian friendly transportation options in and around Missoula.

ACCOUNTING CODE: 2512.280 & 320			ADMINISTRATION															
ACTIVITY NAME: ACTIVITY CODE:			Public Works Administration		Public Works Administration 430100		Reimbursable Services 430250		Capital Equipment Debt Service 490004		Missoula Ravell Transit Subsidy CBO 411000		Transportation - MIM Subsidy 411090		Transportation - Bike/Ped Subsidy 430255		Urban Camping 430890	
	Grand Total Baseline	Grand Total Baseline + Changes	Grand Total Baseline	Grand Total Baseline + Changes	Baseline	Proposed Changes	Baseline	Proposed Changes	Baseline	Proposed Changes	Baseline	Proposed Changes	Baseline	Proposed Changes	Baseline	Proposed Changes	Baseline	Proposed Changes
PERSONAL SERVICES																		
110 Salaries and Wages	6,060,225	6,060,225	828,689	828,689	828,689													
120 Overtime/Termination	19,191	19,191																
130 Other Contributions	55,549	55,549																
140 Employer Contributions	2,846,518	2,846,518	297,590	297,590	297,590													
141 State Retirement Contributions	5,675	5,675	829	829	829													
TOTAL PERSONAL SERVICES	8,987,158	8,987,158	1,127,108	1,127,108	1,127,108													
SUPPLIES																		
210 Office Supplies	18,186	18,186	2,952	2,952	2,952													
220 Operating Supplies	361,408	352,908	6,500	6,500	6,500													
230 Repair/Maintenance	474,652	474,652	14,050	14,050	50	14,000												
231 Gasoline	368,229	365,430	349	590	349	201												
235 Vehicle Repair & Maintenance	3,841	6,341	350	1,350	350	1,000												
240 Other Supplies	74,505	74,505																
250 Supplies For Resale	14,000	16,315																
TOTAL SUPPLIES	1,314,821	1,308,337	24,201	25,402	10,201	1,201	14,000											
PURCHASED SERVICES																		
310 Communications	18,890	16,845	1,521	1,521	(1,000)													
320 Printing & Duplicating	11,875	9,225	500	250	500	(250)												
330 Publicity, Subscriptions, Dues	14,493	25,124	2,000	4,500	2,000	2,500												
341 Electricity & Natural Gas	260,709	180,709	3,300	3,300	3,300													
343 Water Charges	13,043	13,862	250	700	250	450												
344 Telephone Service	24,134	24,134	3,313	3,313	3,313													
345 Garbage	4,322	4,742	330	500	330	170												
350 Professional Services	222,865	219,814	28,758	25,697	28,758	(3,071)												
360 Repair & Maintenance	142,782	214,032	7,840	7,840	1,840		6,000											
370 Travel	17,800	22,500	3,500	3,500	3,500													
380 Training	48,777	48,277	8,477	8,477	8,477													
TOTAL PURCHASED SRVCS	771,710	779,264	59,799	59,599	53,789	(1,201)	6,000											
BUILDING MATERIALS																		
400 Building Materials	707,563	707,563																
TOTAL BUILDING MATERIALS	707,563	707,563																
FIXED CHARGES																		
500 Fixed Charges	1,265,181	1,905,999	1,265,181	1,905,999	1,265,181	640,818												
530 Rent	500	500																
TOTAL FIXED CHARGES	1,265,681	1,906,499	1,265,181	1,905,999	1,265,181	640,818												
DEBT SERVICE																		
610 Principal	902,160	719,037	861,160	676,037					861,160	(185,122)								
620 Interest	125,572	113,159	78,996	68,284					78,996	(10,712)								
TOTAL DEBT SERVICE	1,027,732	832,196	940,156	744,322					940,156	(195,834)								
GRANTS & CONTRIBUTIONS																		
700 Grants and Contributions	10,780	10,780	10,780	10,780							10,780							
TOTAL GRANTS & CONTRIBUTIONS	10,780	10,780	10,780	10,780							10,780							
MISCELLANEOUS																		
820 Transfers To Other Funds	750,508	744,382	741,124	734,998								12,000		158,751	(6,126)	570,373		
TOTAL MISCELLANEOUS	750,508	744,382	741,124	734,998								12,000		158,751	(6,126)	570,373		
CAPITAL OUTLAY																		
930 Improvements	1,123,500	1,123,500																
TOTAL CAPITAL OUTLAY	1,123,500	1,123,500																
DEPARTMENT TOTAL	15,959,452	16,399,679	4,168,338	4,607,197	2,456,279	640,818	20,000		940,156	(195,834)	10,780		12,000		158,751	(6,126)	570,373	

Public Works - Road District #1 Department Budget
FUND: Special Revenue - PW Road District #1
ACCOUNTING CODE: 2512.280 & 320

This activity is charged with costs of operation and maintenance of street lighting to provide for safe and convenient traffic.

This activity is charged with costs of operation and maintenance of traffic signals to provide for safe and convenient traffic.

This activity is charged with costs of operation and maintenance of communication equipment including radio and police vehicles to provide for safe and convenient traffic.

This activity is charged with costs of operation and maintenance of traffic signs and street striping to provide for safe and convenient traffic.

ACCOUNTING CODE: 2512.280 & 320			COMMUNICATION & TRAFFIC SIGNAL								SIGN & STRIPE	
ACTIVITY NAME: ACTIVITY CODE:			Communication & Traffic Maintenance		Street Lighting 430283		Traffic Signal Maintenance 430284		Communication Maintenance 430270		Signing & Striping 430285	
	Grand Total Baseline	Grand Total Baseline + Changes	Grand Total Baseline	Grand Total Baseline + Changes	Baseline	Proposed Changes	Baseline	Proposed Changes	Baseline	Proposed Changes	Baseline	Proposed Changes
PERSONAL SERVICES												
110 Salaries and Wages	6,060,225	6,060,225	303,006	303,006	---	---	106,052	---	196,954	---	426,313	---
120 Overtime/Termination	19,191	19,191	3,031	3,031	---	---	1,061	---	1,970	---	445	---
130 Other Contributions	55,549	55,549	11,809	11,809	---	---	4,133	---	7,676	---	5,187	---
140 Employer Contributions	2,846,518	2,846,518	122,992	122,992	---	---	43,047	---	79,945	---	231,166	---
141 State Retirement Contributions	5,675	5,675	289	289	---	---	101	---	188	---	398	---
TOTAL PERSONAL SERVICES	8,987,158	8,987,158	441,127	441,127	---	---	154,394	---	286,733	---	663,509	---
SUPPLIES												
210 Office Supplies	18,186	18,186	85	85	---	---	85	---	---	---	300	---
220 Operating Supplies	361,408	352,908	3,175	3,175	---	---	500	---	2,675	---	30,320	---
230 Repair/Maintenance	474,652	474,652	53,625	53,625	16,275	---	25,903	---	11,447	---	108,500	---
231 Gasoline	368,229	365,430	6,312	6,312	---	---	3,219	---	3,093	---	9,848	---
235 Vehicle Repair & Maintenance	3,841	6,341	800	800	---	---	800	---	---	---	---	---
240 Other Supplies	74,505	74,505	13,580	13,580	---	---	13,580	---	---	---	60,925	---
250 Supplies For Resale	14,000	16,315	---	---	---	---	---	---	---	---	---	---
TOTAL SUPPLIES	1,314,821	1,308,337	77,677	77,677	16,275	---	44,087	---	17,215	---	209,893	---
PURCHASED SERVICES												
310 Communications	18,890	16,845	---	---	---	---	---	---	---	---	---	---
320 Printing & Duplicating	11,875	9,225	---	---	---	---	---	---	---	---	---	---
330 Publicity Subscriptions/Dues	14,493	25,124	180	180	---	---	---	---	---	---	---	---
341 Electricity & Natural Gas	260,709	180,709	223,153	143,153	202,499	(80,000)	16,842	---	3,812	---	---	---
343 Water Charges	13,043	13,862	---	---	---	---	---	---	---	---	---	---
344 Telephone Service	24,134	24,134	1,263	1,263	---	---	---	---	1,263	---	900	---
345 Garbage	4,322	4,742	---	---	---	---	---	---	---	---	296	---
350 Professional Services	222,885	219,814	600	600	---	---	500	---	100	---	200	---
360 Repair & Maintenance	142,782	214,032	1,940	81,940	---	80,000	1,200	---	740	---	6,987	---
370 Travel	17,800	22,500	250	250	---	---	250	---	---	---	---	---
380 Training	46,777	48,277	10,950	10,950	---	---	10,950	---	---	---	1,000	---
TOTAL PURCHASED SRVCS	771,710	779,264	238,336	238,336	202,499	---	29,742	---	6,095	---	9,383	---
BUILDING MATERIALS												
400 Building Materials	707,563	707,563	---	---	---	---	---	---	---	---	---	---
TOTAL BUILDING MATERIALS	707,563	707,563	---	---	---	---	---	---	---	---	---	---
FIXED CHARGES												
500 Fixed Charges	1,265,181	1,905,998	---	---	---	---	---	---	---	---	---	---
530 Rent	---	500	---	---	---	---	---	---	---	---	---	---
TOTAL FIXED CHARGES	1,265,681	1,906,498	---	---	---	---	---	---	---	---	---	---
DEBT SERVICE												
610 Principal	902,160	719,037	---	---	---	---	---	---	---	---	---	---
620 Interest	125,572	113,159	---	---	---	---	---	---	---	---	---	---
TOTAL DEBT SERVICE	1,027,732	832,196	---	---	---	---	---	---	---	---	---	---
GRANTS & CONTRIBUTIONS												
700 Grants and Contributions	10,780	10,780	---	---	---	---	---	---	---	---	---	---
TOTAL GRANTS & CONTRIBUTIONS	10,780	10,780	---	---	---	---	---	---	---	---	---	---
MISCELLANEOUS												
820 Transfers To Other Funds	750,508	744,382	---	---	---	---	---	---	---	---	---	---
TOTAL MISCELLANEOUS	750,508	744,382	---	---	---	---	---	---	---	---	---	---
CAPITAL OUTLAY												
930 Improvements	1,123,500	1,123,500	---	---	---	---	---	---	---	---	---	---
TOTAL CAPITAL OUTLAY	1,123,500	1,123,500	---	---	---	---	---	---	---	---	---	---
DEPARTMENT TOTAL	15,959,452	16,399,676	767,040	767,040	218,774	---	228,223	---	310,043	---	882,785	---

Public Works - Road District #1 Department Budget
FUND: Special Revenue - PW Road District #1
ACCOUNTING CODE: 2512.280 & 320

This activity is charged with expenditures for the general administrative direction of the Streets Maintenance department.
This activity is charged with costs relating to road/roadway construction or reconstruction, improvements, or additions to any existing road/roadway which result in increased traffic service ability.
This activity is charged with costs relating to strip and projects which result in increased traffic service ability.
This activity is charged with costs relating to capital projects including road/roadway construction or reconstruction, improvements, or additions to any existing road/roadway.
This activity is charged with expenditures relating to snow removal and ice control which result in increased traffic service ability.
This activity is charged with expenditures relating to street sweeping and street cleaning which result in increased traffic service ability.
This activity is charged with the expenditures for the maintenance, construction, reconstruction, improvements, or additions of pumps and storm drainage on behalf of the Department.

ACTIVITY NAME: ACTIVITY CODE:		STREETS BUDGET																	
		Streets				Streets Administration 430210		Street Restoration & Maintenance 430230		Gas Tax Street Maintenance 430231		BaRSAA Gas Tax 430241		Snow/ Ice Control 430251		Street Cleaning 430252		Flood Control Maintenance 431200	
		Grand Total Baseline	Grand Total Baseline + Changes	Grand Total Baseline	Grand Total Baseline + Changes	Baseline	Proposed Changes	Baseline	Proposed Changes	Baseline	Proposed Changes	Baseline	Proposed Changes	Baseline	Proposed Changes	Baseline	Proposed Changes	Baseline	Proposed Changes
PERSONAL SERVICES		6,060,225	6,060,225	2,314,173	2,314,173	—	—	1,457,932	—	—	—	—	—	254,558	—	601,683	—	—	—
110 Salaries and Wages		19,191	19,191	15,715	15,715	—	—	9,900	—	—	—	—	—	1,729	—	4,086	—	—	—
130 Other Contributions		55,549	55,549	36,473	36,473	—	—	22,963	—	—	—	—	—	4,024	—	9,486	—	—	—
140 Employer Contributions		2,846,518	2,846,518	1,371,163	1,371,163	—	—	863,782	—	—	—	—	—	150,842	—	356,539	—	—	—
141 State Retirement Contributions		5,675	5,675	2,151	2,151	—	—	1,356	—	—	—	—	—	236	—	559	—	—	—
TOTAL PERSONAL SERVICES		8,987,158	8,987,158	3,739,675	3,739,675	—	—	2,355,933	—	—	—	—	—	411,369	—	972,353	—	—	—
SUPPLIES																			
210 Office Supplies		18,186	18,186	1,149	1,149	1,149	—	—	—	—	—	—	—	—	—	—	—	—	—
220 Operating Supplies		361,408	352,908	276,941	268,441	20,248	(8,500)	8,374	—	—	—	—	—	243,673	—	4,646	—	—	—
230 Repair/Maintenance		474,652	474,652	281,377	281,377	—	—	131,998	—	—	—	—	—	102,861	—	46,518	—	—	—
231 Gasoline		368,229	365,430	327,120	327,120	—	—	131,918	—	—	—	—	—	140,531	—	54,671	—	—	—
235 Vehicle Repair & Maintenance		3,841	6,341	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
240 Other Supplies		74,505	74,505	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
250 Supplies For Resale		14,000	16,315	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
TOTAL SUPPLIES		1,314,821	1,308,337	886,587	878,087	21,397	(8,500)	272,290	—	—	—	—	—	487,065	—	105,835	—	—	—
PURCHASED SERVICES																			
310 Communications		18,890	16,845	14,000	14,000	—	—	5,000	—	—	—	—	—	2,000	—	7,000	—	—	—
320 Printing & Duplicating		11,875	9,225	10,000	7,800	10,000	(2,200)	—	—	—	—	—	—	—	—	—	—	—	—
330 Publicity, Subscriptions, Dues		14,493	25,124	1,000	9,500	1,000	8,500	—	—	—	—	—	—	—	—	—	—	—	—
341 Electricity & Natural Gas		260,709	180,709	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
343 Water Charges		13,043	13,862	11,025	11,025	11,025	—	—	—	—	—	—	—	—	—	—	—	—	—
344 Telephone Service		24,134	24,134	1,821	1,821	1,821	—	—	—	—	—	—	—	—	—	—	—	—	—
345 Garbage		4,322	4,742	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
350 Professional Services		222,885	219,814	93,214	93,214	1,070	—	5,500	—	—	—	—	—	—	—	86,644	—	—	—
360 Repair & Maintenance		142,782	214,032	39,874	39,874	—	—	19,620	—	—	—	—	—	3,545	—	16,709	—	—	—
370 Travel		17,800	22,500	2,300	3,000	2,300	700	—	—	—	—	—	—	—	—	—	—	—	—
380 Training		40,777	48,277	1,500	3,000	1,500	1,500	—	—	—	—	—	—	—	—	—	—	—	—
TOTAL PURCHASED SRVCS		771,710	779,264	174,734	183,234	28,716	8,500	30,120	—	—	—	—	—	5,545	—	110,353	—	—	—
BUILDING MATERIALS																			
400 Building Materials		707,563	707,563	707,563	707,563	—	—	652,993	—	—	—	—	—	3,570	—	—	—	51,000	—
TOTAL BUILDING MATERIALS		707,563	707,563	707,563	707,563	—	—	652,993	—	—	—	—	—	3,570	—	—	—	51,000	—
FIXED CHARGES																			
500 Fixed Charges		1,265,181	1,905,998	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
530 Rent		500	500	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
TOTAL FIXED CHARGES		1,265,681	1,906,498	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
DEBT SERVICE																			
610 Principal		902,160	719,037	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
620 Interest		125,572	113,159	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
TOTAL DEBT SERVICE		1,027,732	832,196	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
GRANTS & CONTRIBUTIONS																			
700 Grants and Contributions		10,780	10,780	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
TOTAL GRANTS & CONTRIBUTIONS		10,780	10,780	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
MISCELLANEOUS																			
820 Transfers To Other Funds		750,508	744,382	9,384	9,384	9,384	—	—	—	—	—	—	—	—	—	—	—	—	—
TOTAL MISCELLANEOUS		750,508	744,382	9,384	9,384	9,384	—	—	—	—	—	—	—	—	—	—	—	—	—
CAPITAL OUTLAY																			
930 Improvements		1,123,500	1,123,500	658,500	658,500	—	—	—	408,500	—	250,000	—	—	—	—	—	—	—	—
TOTAL CAPITAL OUTLAY		1,123,500	1,123,500	658,500	658,500	—	—	—	408,500	—	250,000	—	—	—	—	—	—	—	—
DEPARTMENT TOTAL		15,959,452	16,399,676	6,176,443	6,176,443	59,497	—	3,311,336	—	408,500	—	250,000	—	907,569	—	1,188,541	—	51,000	—

Public Works - Road District #1 Department Budget
FUND: Special Revenue - PW Road District #1
ACCOUNTING CODE: 2512.280 & 320

This activity is charged with costs relating to sidewalks and roadway capital projects including roadwork, construction or reconstruction improvements, or additions to any

This activity is charged with expenditures for the general administrative direction of the Engineering department.

This activity is charged with all interest and principal payments made on debts of the governmental unit.

This activity is charged with expenditures for the general administrative direction of the Cemetery department.

This activity is charged with expenditures related to the operation and maintenance of the Cemetery facility.

This activity is charged with expenditures related to the maintenance of the Cemetery grounds.

This activity is charged with expenditures related to burial services.

ACCOUNTING CODE: 2512.280 & 320			ENGINEERING								CEMETERY								
ACTIVITY NAME: ACTIVITY CODE:				Sidewalk Construction Subsidy 430202		Engineering 431400		Revenue Bond Debt Service 480200		Administration 430910		Facility 430920		Grounds Maintenance 430930		Burial Services 430940			
		Grand Total Baseline	Grand Total Baseline + Changes	Grand Total Baseline	Grand Total Baseline + Changes	Baseline	Proposed Changes	Baseline	Proposed Changes	Baseline	Proposed Changes	Baseline	Proposed Changes	Baseline	Proposed Changes	Baseline	Proposed Changes		
PERSONAL SERVICES																			
110	Salaries and Wages	6,060,225	6,060,225	1,754,320	1,754,320	—	—	1,754,320	—	—	—	433,724	433,724	155,321	—	5,569	—	64,033	—
120	Overtime/Termination	19,191	19,191	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
130	Other Contributions	55,549	55,549	2,080	2,080	—	—	2,080	—	—	—	—	—	—	—	—	—	—	—
140	Employer Contributions	2,846,518	2,846,518	628,045	628,045	—	—	628,045	—	—	—	195,562	195,562	61,114	2,688	100,837	—	30,923	—
141	State Retirement Contributions	5,075	5,075	1,638	1,638	—	—	1,638	—	—	—	370	370	156	5	209	—	—	—
TOTAL PERSONAL SERVICES		8,987,158	8,987,158	2,386,083	2,386,083	—	—	2,386,083	—	—	—	629,656	629,656	216,591	8,202	309,847	—	94,956	—
SUPPLIES																			
210	Office Supplies	18,186	18,186	10,700	10,700	—	—	10,700	—	—	—	3,000	3,000	3,000	—	—	—	—	—
220	Operating Supplies	361,408	352,908	11,050	11,050	—	—	11,050	—	—	—	33,422	33,422	1,500	1,550	28,872	—	1,500	—
230	Repair/Maintenance	474,652	474,652	—	—	—	—	—	—	—	—	17,100	17,100	—	500	16,600	—	—	—
231	Gasoline	368,229	365,430	10,600	7,600	—	—	10,600	(3,000)	—	—	14,000	14,000	—	—	14,000	—	—	—
235	Vehicle Repair & Maintenance	3,841	6,341	2,691	4,191	—	—	2,691	1,500	—	—	—	—	—	—	—	—	—	—
240	Other Supplies	74,505	74,505	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
250	Supplies For Resale	14,000	16,315	—	—	—	—	—	—	—	—	14,000	16,315	—	—	—	14,000	2,315	—
TOTAL SUPPLIES		1,314,821	1,308,337	35,041	33,641	—	—	35,041	(1,500)	—	—	61,622	63,837	4,500	2,050	59,472	—	15,500	2,315
PURCHASED SERVICES																			
310	Communications	18,890	16,845	869	869	—	—	869	—	—	—	2,500	1,455	2,500	(1,045)	—	—	—	—
320	Printing & Duplicating	11,875	9,225	800	800	—	—	800	—	—	—	875	375	575	(200)	—	—	—	—
330	Publicity/Subscriptions/Dues	14,493	25,124	10,500	10,131	—	—	10,500	(369)	—	—	813	813	813	—	—	—	—	—
341	Electricity & Natural Gas	260,709	180,709	6,539	6,539	—	—	6,539	—	—	—	27,717	27,717	—	12,338	15,379	—	—	—
343	Water Charges	13,043	13,862	631	1,000	—	—	631	369	—	—	1,137	1,137	—	1,137	—	—	—	—
344	Telephone Service	24,134	24,134	15,437	15,437	—	—	15,437	—	—	—	1,400	1,400	1,400	—	—	—	—	—
345	Garbage	4,322	4,742	500	750	—	—	500	250	—	—	3,196	3,196	—	1,121	2,075	—	—	—
350	Professional Services	222,885	219,814	93,171	93,171	—	—	93,171	—	—	—	6,942	6,942	600	2,000	4,342	—	—	—
360	Repair & Maintenance	142,782	214,032	82,441	73,691	—	—	82,441	(8,750)	—	—	3,700	3,700	—	2,545	1,155	—	—	—
370	Travel	17,800	22,500	11,000	15,000	—	—	11,000	4,000	—	—	750	750	—	—	750	—	—	—
380	Training	40,777	48,277	17,450	23,450	—	—	17,450	6,000	—	—	1,400	1,400	400	—	1,000	—	—	—
TOTAL PURCHASED SVCS		771,710	779,264	239,338	240,838	—	—	239,338	1,500	—	—	50,130	48,885	6,288	(1,245)	19,141	24,701	—	—
BUILDING MATERIALS																			
400	Building Materials	707,563	707,563	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
TOTAL BUILDING MATERIALS		707,563	707,563	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
FIXED CHARGES																			
500	Fixed Charges	1,265,181	1,905,999	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
530	Rent	500	500	—	—	—	—	—	—	—	—	500	500	—	—	500	—	—	—
TOTAL FIXED CHARGES		1,265,681	1,906,499	—	—	—	—	—	—	—	—	500	500	—	—	500	—	—	—
DEBT SERVICE																			
610	Principal	902,160	719,037	41,000	43,000	—	—	—	—	41,000	2,000	—	—	—	—	—	—	—	—
620	Interest	125,572	113,159	46,576	44,875	—	—	—	—	46,576	(1,702)	—	—	—	—	—	—	—	—
TOTAL DEBT SERVICE		1,027,732	832,196	87,576	87,875	—	—	—	—	87,576	299	—	—	—	—	—	—	—	—
GRANTS & CONTRIBUTIONS																			
700	Grants and Contributions	10,780	10,780	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
TOTAL GRANTS & CONTRIBUTIONS		10,780	10,780	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
MISCELLANEOUS																			
820	Transfers To Other Funds	750,508	744,382	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
TOTAL MISCELLANEOUS		750,508	744,382	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
CAPITAL OUTLAY																			
930	Improvements	1,123,500	1,123,500	465,000	465,000	465,000	—	—	—	—	—	—	—	—	—	—	—	—	—
TOTAL CAPITAL OUTLAY		1,123,500	1,123,500	465,000	465,000	465,000	—	—	—	—	—	—	—	—	—	—	—	—	—
DEPARTMENT TOTAL		15,959,452	16,399,676	3,213,038	3,213,337	465,000	—	2,680,462	—	87,576	299	761,808	762,878	227,379	(1,245)	29,453	—	110,456	2,315

City of Missoula

Inventory of Programs

Fiscal Year 2026

Department: Public Works, Mobility, & Infrastructure

Program Title: PLANNING AND RESEARCH SERVICES

Requested Title Change: Missoula Ravalli Transit Subsidy CBO (optional)

Program Description:

This activity is charged with support to the Missoula Ravalli Transportation Management Association.

Is there more than one program within this activity code? If so, please list them here:

Budgetary Data:

General Ledger Account: 2512 280 411000 Cost Recovery % — %

Program Summary Budget:

Personnel	—
O&M	—
Debt	—
Grant	10,780
Transfers	—
Capital	—
Total	10,780

Associated Revenues:

Revenue Description:	Fund	Account	
Road District	2512		—
			—
			—
			—
			—
			—
			—
			—
			—
			—

Staffing Information:

(Your FY26 Payroll Template may be a helpful resource.)

	FY26
FTEs	0.00

Basic Program Attributes:

Mandate: Is there a third party requirement to provide this program (ie state or federal law, city charter)?

Please describe the mandate in more detail:

Service Level Requirement: Is the level of service requirement set by a third party (ie – permitting agency, bond holders)

Yes Granting Agency

Please indicate who sets the level of service requirement and what that required level of service is: requirement guidelines set forth by Grant

Reliance & Interdependencies: Does the program provide a service necessary for the completion of mandated or high priority goals? If so, what is the level reliance?

High

If reliance is high, please provide additional information: Lack of Readily Available alternatives

Cost Recovery: Is a portion of this Program is supported by non-property tax revenue?

Yes (If "Yes", please be sure to fill out the associated revenues above. Budgetary data collection forms may be a helpful resource.)

Mayoral Priorities: Is this program associated with one of the Mayor's 2026 priorities? If so, please describe how the program directly supports or is specified in one of the below priorities.

Mayoral Priority:

Strategic Goal: Is the program specifically identified as an action item in the City's strategic plan?

Yes

If so, which Strategic Goal? Community Design and Livability

Which Action Items relate to this program? Increase diversity and inclusion in public outreach efforts through direct outreach by the City's Community Engagement and Communications Specialists and other community organizations.

Additional Action Items relate to this program? Create incentives and regulations that reduce the demand for single-occupancy vehicles by completing the Transportation Options project.

Additional Action Items relate to this program?

Trend (Demand) What are the trends of the program? Is there demand for additional services? Is the service facing pressure to evolve? Is the service facing low demand but is required?

Demand for service is stable

Please describe the trends in more detail:

Risk Is there substantial risk to the programs ability to continue because of lost funding, legislative changes, etc.

Low/No Risk

Please describe the risks in more detail:

City of Missoula
Inventory of Programs
Fiscal Year 2026

Department: Transfers

Program Title: MIM MDT

Requested Title Change: (optional)

Program Description:
This activity is charged with support as the required local match to the grant funded MIM program. The MIM MDT operating activity can be found in 2955.280.411080

Is there more than one program within this activity code? If so, please list them here:

Budgetary Data:

General Ledger Account: 2512 280 411080 Cost Recovery % — %

Program Summary Budget:

Personnel	—
O&M	—
Debt	—
Grant	—
Transfers	12,000
Capital	—
Total	12,000

Associated Revenues:

Revenue Description:	Fund	Account	
Road District	2512		—
			—
			—
			—
			—
			—
			—
			—
			—

Staffing Information: FY26
(Your FY26 Payroll Template may be a helpful resource.) FTEs

Basic Program Attributes:

Mandate: Is there a third party requirement to provide this program (ie state or federal law, city charter)?
No
Please describe the mandate in more detail:

Service Level Requirement: Is the level of service requirement set by a third party (ie – permitting agency, bond holders)
No
Please indicate who sets the level of service requirement and what that required level of service is:

Reliance & Interdependencies: Does the program provide a service necessary for the completion of mandated or high priority goals? If so, what is the level reliance?
Low
If reliance is high, please provide additional information:

Cost Recovery: Is a portion of this Program is supported by non-property tax revenue?
No (If "Yes", please be sure to fill out the associated revenues above. Budgetary data collection forms may be a helpful resource.)

Mayoral Priorities: Is this program associated with one of the Mayor's 2026 priorities? If so, please describe how the program directly supports or is specified in one of the below priorities.
Mayoral Priority:

Strategic Goal: Is the program specifically identified as an action item in the City's strategic plan?
No
If so, which Strategic Goal?
Which Action Items relate to this program?
Additional Action Items relate to this program?
Additional Action Items relate to this program?

Trend (Demand) What are the trends of the program? Is there demand for additional services? Is the service facing pressure to evolve? Is the service facing low demand but is required?
Demand for service is stable
Please describe the trends in more detail:

Risk Is there substantial risk to the programs ability to continue because of lost funding, legislative changes, etc.
Low/No Risk
Please describe the risks in more detail:

City of Missoula

Inventory of Programs

Fiscal Year 2026

Department: Public Works, Mobility, & Infrastructure

Program Title: PUBLIC WORKS ADMINISTRATION

Requested Title Change: (optional)

Program Description:

General Administrative charges for the Public Works & Mobility Department. Provides support, business and financial management, communication, safety and risk management services to the Public Works & Mobility Department Road District # 1. Ensures our internal and external customers receive high-quality service.

Is there more than one program within this activity code? If so, please list them here:

Budgetary Data:

General Ledger Account:

2512 280 430100

Cost Recovery % — %

Program Summary Budget:

Personnel	1,231,031
O&M	1,332,505
Debt	—
Grant	—
Transfers	—
Capital	—
Total	2,563,536

Associated Revenues:

Revenue Description:	Fund	Account	
road district			—
utility rates			—
			—
			—
			—
			—
			—
			—
			—

Staffing Information:

(Your FY26 Payroll Template may be a helpful resource.)

	FY26
FTEs	9.45

Basic Program Attributes:

Mandate:	Is there a third party requirement to provide this program (ie state or federal law, city charter)? No Please describe the mandate in more detail:
Service Level Requirement:	Is the level of service requirement set by a third party (ie – permitting agency, bond holders) No Please indicate who sets the level of service requirement and what that required level of service is:
Reliance & Interdependencies:	Does the program provide a service necessary for the completion of mandated or high priority goals? If so, what is the level reliance? High If reliance is high, please provide additional information: Internal Organizational (City) Dependence
Cost Recovery:	Is a portion of this Program is supported by non-property tax revenue? Yes (If "Yes", please be sure to fill out the associated revenues above. Budgetary data collection forms may be a helpful resource.)
Mayoral Priorities:	Is this program associated with one of the Mayor's 2026 priorities? If so, please describe how the program directly supports or is specified in one of the below priorities. Mayoral Priority:
Strategic Goal:	Is the program specifically identified as an action item in the City's strategic plan? Yes If so, which Strategic Goal? Organizational Excellence and Resilience Which Action Items relate to this program? Establish mechanisms to formally incorporate strategic lenses into structured decision-making. Additional Action Items relate to this program? Share best practices for integrating measurable goals and objectives into work plans. Additional Action Items relate to this program? Evaluate and revise business processes, technologies, and staffing levels to achieve greater efficiency and effectiveness.
Trend (Demand)	What are the trends of the program? Is there demand for additional services? Is the service facing pressure to evolve? Is the service facing low demand but is required? Demand for service is evolving Please describe the trends in more detail: Recruitment and retention of key positions has become more challenging, hybrid/remote work is changing space needs, retirement of longtime key people creating need for transition planning/training/prof development.
Risk	Is there substantial risk to the programs ability to continue because of lost funding, legislative changes, etc. Financial Risk Please describe the risks in more detail: Low financial risk. Admin is supported by Road District (subject to legislative changes) and Utility Rates (stable/predictable revenue).

City of Missoula

Inventory of Programs

Fiscal Year 2026

Department: Public Works, Mobility, & Infrastructure

Program Title: REIMBURSABLE SERVICES

Requested Title Change: (optional)

Program Description:

Costs relating to road/street operations as a result of an accident that may be covered through insurance claims or restitution.

Is there more than one program within this activity code? If so, please list them here:

Budgetary Data:

General Ledger Account:

2512 280 430250

Cost Recovery % 750.000 %

Program Summary Budget:

Personnel	—
O&M	20,000
Debt	—
Grant	—
Transfers	—
Capital	—
Total	20,000

Associated Revenues:

Revenue Description:	Fund	Account	
	2512	343000	150,000.00
			—
			—
			—
			—
			—
			—
			—
			—

Staffing Information:

(Your FY26 Payroll Template may be a helpful resource.)

	FY26
FTEs	

Basic Program Attributes:

Mandate:	Is there a third party requirement to provide this program (ie state or federal law, city charter)? No Please describe the mandate in more detail:
Service Level Requirement:	Is the level of service requirement set by a third party (ie – permitting agency, bond holders) No Please indicate who sets the level of service requirement and what that required level of service is:
Reliance & Interdependencies:	Does the program provide a service necessary for the completion of mandated or high priority goals? If so, what is the level reliance? High If reliance is high, please provide additional information: Internal Organizational (City) Dependence
Cost Recovery:	Is a portion of this Program is supported by non-property tax revenue? Yes (If 'Yes', please be sure to fill out the associated revenues above. Budgetary data collection forms may be a helpful resource.)
Mayoral Priorities:	Is this program associated with one of the Mayor's 2026 priorities? If so, please describe how the program directly supports or is specified in one of the below priorities. Mayoral Priority:
Strategic Goal:	Is the program specifically identified as an action item in the City's strategic plan? Yes If so, which Strategic Goal? Organizational Excellence and Resilience Which Action Items relate to this program? Assess workplace safety and well-being and develop a plan to remedy areas of concern, support areas of success while increasing overall staff engagement in safety and well-being efforts. Additional Action Items relate to this program? Additional Action Items relate to this program?
Trend (Demand)	What are the trends of the program? Is there demand for additional services? Is the service facing pressure to evolve? Is the service facing low demand but is required? Demand for service is stable Please describe the trends in more detail:
Risk	Is there substantial risk to the programs ability to continue because of lost funding, legislative changes, etc. Financial Risk Please describe the risks in more detail: highly dependant on reimbursements

City of Missoula
Inventory of Programs
Fiscal Year 2026

Department: Transfers

Program Title: BIKE-PED PROGRAM & TRAILS
Requested Title Change: (optional)

Program Description:
Charged with all expenditures for the costs of creating safe and sustainable bicycle and pedestrian friendly transportation options in and around Missoula. This represents the local match for the Bike-Ped Program. The Bike-Ped operating activity can be found in 2955.280.430255

Is there more than one program within this activity code? If so, please list them here:

Budgetary Data:

General Ledger Account: 2512 280 430255 Cost Recovery % — %

Program Summary Budget:

Personnel	—
O&M	—
Debt	—
Grant	—
Transfers	148,751
Capital	—
Total	148,751

Associated Revenues:

Revenue Description:	Fund	Account	
Road District	2512		—
			—
			—
			—
			—
			—
			—
			—
			—

Staffing Information: FY26
(Your FY26 Payroll Template may be a helpful resource.) FTEs

Basic Program Attributes:

Mandate: Is there a third party requirement to provide this program (ie state or federal law, city charter)?
No
Please describe the mandate in more detail:

Service Level Requirement: Is the level of service requirement set by a third party (ie – permitting agency, bond holders)
No
Please indicate who sets the level of service requirement and what that required level of service is:

Reliance & Interdependencies: Does the program provide a service necessary for the completion of mandated or high priority goals? If so, what is the level reliance?
Low
If reliance is high, please provide additional information:

Cost Recovery: Is a portion of this Program is supported by non-property tax revenue?
No (If "Yes", please be sure to fill out the associated revenues above. Budgetary data collection forms may be a helpful resource.)

Mayoral Priorities: Is this program associated with one of the Mayor's priorities? If so, please describe how the program directly supports or is specified in one of the below priorities.
Mayoral Priority:

Strategic Goal: Is the program specifically identified as an action item in the City's strategic plan?
No
If so, which Strategic Goal?
Which Action Items relate to this program?
Additional Action Items relate to this program?
Additional Action Items relate to this program?

Trend (Demand) What are the trends of the program? Is there demand for additional services? Is the service facing pressure to evolve? Is the service facing low demand but is required?
Demand for service is stable
Please describe the trends in more detail:

Risk Is there substantial risk to the programs ability to continue because of lost funding, legislative changes, etc.
Low/No Risk
Please describe the risks in more detail:

City of Missoula

Inventory of Programs

Fiscal Year 2026

Department: Public Works, Mobility, & Infrastructure

Program Title: SIDEWALK & CURB

Requested Title Change: (optional)

Program Description:

Sidewalk and roadway capital project expenditures including road/street construction or reconstruction, improvements, or additions to any existing road/street which result in increased traffic service ability. Should be 4033.280.430262

Is there more than one program within this activity code? If so, please list them here:

Budgetary Data:

General Ledger Account:

2512 280 430262

Cost Recovery %:

47.794 %

Program Summary Budget:

Personnel	—
O&M	—
Debt	—
Grant	—
Transfers	—
Capital	465,000
Total	465,000

Associated Revenues:

Revenue Description:	Fund	Account	
Sidewalk and Curb fee	2512	343097	222,244.00
			—
			—
			—
			—
			—
			—
			—
			—
			—

Staffing Information:

(Your FY26 Payroll Template may be a helpful resource.)

	FY26
FTEs	

Basic Program Attributes:

Mandate: Is there a third party requirement to provide this program (ie state or federal law, city charter)?

No

Please describe the mandate in more detail:

Service Level

Requirement: Is the level of service requirement set by a third party (ie – permitting agency, bond holders)

No

Please indicate who sets the level of service requirement and what that required level of service is:

Reliance & Interdependencies:

Does the program provide a service necessary for the completion of mandated or high priority goals? If so, what is the level reliance?

High

If reliance is high, please provide additional information:

Significant Public Investment

Cost Recovery:

Is a portion of this Program is supported by non-property tax revenue?

Yes

(If 'Yes', please be sure to fill out the associated revenues above. Budgetary data collection forms may be a helpful resource.)

Mayoral Priorities:

Is this program associated with one of the Mayor's priorities? If so, please describe how the program directly supports or is specified in one of the below priorities.

Mayoral Priority:

Strategic Goal:

Is the program specifically identified as an action item in the City's strategic plan?

Yes

If so, which Strategic Goal?

Community Design and Livability

Which Action Items most closely relate to this program?

Coordinate grant opportunities across departments to secure funding for key projects.

Additional Action Items closely relate to this program?

Additional Action Items closely relate to this program?

Trend (Demand)

What are the trends of the program? Is there demand for additional services? Is the service facing pressure to evolve? Is the service facing low demand but is required?

Demand for service is stable

Please describe the trends in more detail:

Risk

Is there substantial risk to the programs ability to continue because of lost funding, legislative changes, etc.

Financial Risk

Please describe the risks in more detail:

Funding continues to be an issue as well as property owner frustrations with having to pay for upgrades.

City of Missoula

Inventory of Programs

Fiscal Year 2026

Department: Public Works, Mobility, & Infrastructure

Program Title: ENCAMPMENT RESPONSE
Requested Title Change: (optional)

Program Description:
Encampment cleanup transfer from Road District Funds

Is there more than one program within this activity code? If so, please list them here:

Budgetary Data:

General Ledger Account: 2512 280 430890 Cost Recovery % — %

Program Summary Budget:

Personnel	—
O&M	—
Debt	—
Grant	—
Transfers	570,373
Capital	—
Total	570,373

Associated Revenues:

Revenue Description:	Fund	Account	
Road District	2512		—
			—
			—
			—
			—
			—
			—
			—
			—
			—

Staffing Information:
(Your FY26 Payroll Template may be a helpful resource.)

	FY26
FTEs	

Basic Program Attributes:

Mandate: Is there a third party requirement to provide this program (ie state or federal law, city charter)?
Please describe the mandate in more detail:

Service Level Requirement: Is the level of service requirement set by a third party (ie – permitting agency, bond holders)
Please indicate who sets the level of service requirement and what that required level of service is:

Reliance & Interdependencies: Does the program provide a service necessary for the completion of mandated or high priority goals? If so, what is the level reliance?
If reliance is high, please provide additional information:

Cost Recovery: Is a portion of this Program is supported by non-property tax revenue?
(If "Yes", please be sure to fill out the associated revenues above. Budgetary data collection forms may be a helpful resource.)

Mayoral Priorities: Is this program associated with one of the Mayor's priorities? If so, please describe how the program directly supports or is specified in one of the below priorities.
Mayoral Priority:

Strategic Goal: Is the program specifically identified as an action item in the City's strategic plan?
If so, which Strategic Goal?
Which Action Items most closely relate to this program?
Additional Action Items closely relate to this program?
Additional Action Items closely relate to this program?

Trend (Demand) What are the trends of the program? Is there demand for additional services? Is the service facing pressure to evolve? Is the service facing low demand but is required?
Please describe the trends in more detail:

Risk Is there substantial risk to the programs ability to continue because of lost funding, legislative changes, etc.
Please describe the risks in more detail:

City of Missoula

Inventory of Programs

Fiscal Year 2026

Department: Public Works, Mobility, & Infrastructure

Program Title: ENGINEERING

Requested Title Change: (optional)

Program Description:

Expenditures for the general administrative direction of the engineering department within Public Works.

Is there more than one program within this activity code? If so, please list them here:

Budgetary Data:

General Ledger Account:

2512 280 431400

Cost Recovery % 2.192 %

Program Summary Budget:

Personnel	2,145,495
O&M	302,729
Debt	—
Grant	—
Transfers	76,739
Capital	—
Total	2,524,963

Associated Revenues:

Revenue Description:	Fund	Account	
Engineering Plan check	2512	341076	55,250
Engineering Map fees	2512	341078	100
road district	2512		—
			—
			—
			—
			—
			—
			—

Staffing Information:

(Your FY26 Payroll Template may be a helpful resource.)

	FY26
FTEs	18.50

Basic Program Attributes:

Mandate:	Is there a third party requirement to provide this program (ie state or federal law, city charter)? No Please describe the mandate in more detail:
Service Level Requirement:	Is the level of service requirement set by a third party (ie – permitting agency, bond holders) No Please indicate who sets the level of service requirement and what that required level of service is:
Reliance & Interdependencies:	Does the program provide a service necessary for the completion of mandated or high priority goals? If so, what is the level reliance? High If reliance is high, please provide additional information: Internal Organizational (City) Dependence
Cost Recovery:	Is a portion of this Program is supported by non-property tax revenue? Yes (If 'Yes', please be sure to fill out the associated revenues above. Budgetary data collection forms may be a helpful resource.)
Mayoral Priorities:	Is this program associated with one of the Mayor's priorities? If so, please describe how the program directly supports or is specified in one of the below priorities. Mayoral Priority:
Strategic Goal:	Is the program specifically identified as an action item in the City's strategic plan? Yes If so, which Strategic Goal? Organizational Excellence and Resilience Which Action Items most closely relate to this program? Establish mechanisms to formally incorporate strategic lenses into structured decision-making. Additional Action Items closely relate to this program? Share best practices for integrating measurable goals and objectives into work plans. Additional Action Items closely relate to this program? Evaluate and revise business processes, technologies, and staffing levels to achieve greater efficiency and effectiveness.
Trend (Demand)	What are the trends of the program? Is there demand for additional services? Is the service facing pressure to evolve? Is the service facing low demand but is required? Demand for service is increasing Please describe the trends in more detail: Need for engineers grows in direct relation to project growth.
Risk	Is there substantial risk to the programs ability to continue because of lost funding, legislative changes, etc. Low/No Risk Please describe the risks in more detail:

City of Missoula

Inventory of Programs

Fiscal Year 2026

Department: Public Works, Mobility, & Infrastructure

Program Title: PUBLIC WORKS ONETIME EXPENSES

Requested Title Change: Road District One Time Expenses (optional)

Program Description:

Expenditures associated with programs or initiatives that occur only once and it is not deemed necessary to have a designated activity code. This evolves based on need and is difficult to describe program attributes as it changes each year based on one time projects.

Is there more than one program within this activity code? If so, please list them here:

Budgetary Data:

General Ledger Account:

2512 280 439000

Cost Recovery % — %

Program Summary Budget:

Personnel	—
O&M	—
Debt	—
Grant	—
Transfers	570,827
Capital	—
Total	570,827

Associated Revenues:

Revenue Description:	Fund	Account	
Road District	2512		—
			—
			—
			—
			—
			—
			—
			—
			—

Staffing Information:

(Your FY26 Payroll Template may be a helpful resource.)

	FY26
FTEs	

Basic Program Attributes:

Mandate:	Is there a third party requirement to provide this program (ie state or federal law, city charter)? No Please describe the mandate in more detail:
Service Level Requirement:	Is the level of service requirement set by a third party (ie – permitting agency, bond holders) No Please indicate who sets the level of service requirement and what that required level of service is:
Reliance & Interdependencies:	Does the program provide a service necessary for the completion of mandated or high priority goals? If so, what is the level reliance? Low If reliance is high, please provide additional information:
Cost Recovery:	Is a portion of this Program is supported by non-property tax revenue? No (If "Yes", please be sure to fill out the associated revenues above. Budgetary data collection forms may be a helpful resource.)
Mayoral Priorities:	Is this program associated with one of the Mayor's priorities? If so, please describe how the program directly supports or is specified in one of the below priorities. Mayoral Priority:
Strategic Goal:	Is the program specifically identified as an action item in the City's strategic plan? No If so, which Strategic Goal? Which Action Items most closely relate to this program? Additional Action Items closely relate to this program? Additional Action Items closely relate to this program?
Trend (Demand)	What are the trends of the program? Is there demand for additional services? Is the service facing pressure to evolve? Is the service facing low demand but is required? Demand for service is stable Please describe the trends in more detail:
Risk	Is there substantial risk to the programs ability to continue because of lost funding, legislative changes, etc. Low/No Risk Please describe the risks in more detail:

City of Missoula
Inventory of Programs
Fiscal Year 2026

Department: Debt Service

Program Title: REVENUE BOND DEBT SERVICE
Requested Title Change: (optional)

Program Description:
This activity accounts for the repayment of the series 2023 Road District revenue bonds, issued on 01/12/2023 in the amount of \$1,163,000 with an interest rate of 4.1% and the final payment will be made on 07/01/2043. The proceeds of these bonds was used for sidewalk and curb projects and the debt service will be paid by road district assessments.

Is there more than one program within this activity code? If so, please list them here:

Budgetary Data:

General Ledger Account: 2512 280 490200 Cost Recovery % %

Program Summary Budget:	Associated Revenues:
Personnel	Revenue Description: Fund Account
O&M	
Debt 87,576	
Grant	
Transfers	
Capital	
Total 87,576	

Staffing Information: FY26
(Your FY26 Payroll Template may be a helpful resource.) FTEs 0.00

Basic Program Attributes:

Mandate: Is there a third party requirement to provide this program (ie state or federal law, city charter)?
Yes Other Requirement
Please describe the mandate in more detail:

Service Level Requirement: Is the level of service requirement set by a third party (ie – permitting agency, bond holders)
Yes Bond holders
Please indicate who sets the level of service requirement and what that required level of service is:

Reliance & Interdependencies: Does the program provide a service necessary for the completion of mandated or high priority goals? If so, what is the level reliance?
Medium
If reliance is high, please provide additional information:

Cost Recovery: Is a portion of this Program is supported by non-property tax revenue?
Yes (If "Yes", please be sure to fill out the associated revenues above. Budgetary data collection forms may be a helpful resource.)

Mayoral Priorities: Is this program associated with one of the Mayor's priorities? If so, please describe how the program directly supports or is specified in one of the below priorities.
Mayoral Priority:

Strategic Goal: Is the program specifically identified as an action item in the City's strategic plan?
If so, which Strategic Goal?
Which Action Items most closely relate to this program?
Additional Action Items closely relate to this program?
Additional Action Items closely relate to this program?

Trend (Demand) What are the trends of the program? Is there demand for additional services? Is the service facing pressure to evolve? Is the service facing low demand but is required?
Please describe the trends in more detail:

Risk Is there substantial risk to the programs ability to continue because of lost funding, legislative changes, etc.
Please describe the risks in more detail:

City of Missoula
Inventory of Programs
Fiscal Year 2026

Department: Debt Service

Program Title: DEBT SERVICE

Requested Title Change: (optional)

Program Description:
This activity pays for the principal and interest capital lease issuances on Road District CORE light and heavy equipment purchases. There are currently 15 issuances, with interest rates between 0% and 4.15%, with the final payment due date on 05/09/2033. This debt service is paid from Road District Assessments.

Is there more than one program within this activity code? If so, please list them here:

Budgetary Data:

General Ledger Account: 2512 280 490504 Cost Recovery % — %

Program Summary Budget:		Associated Revenues:			
Personnel	—	Revenue Description:	Fund	Account	—
O&M	—				—
Debt	940,156				—
Grant	—				—
Transfers	—				—
Capital	—				—
Total	940,156				—
					—
					—
					—
					—
					—
					—

Staffing Information: FY26
(Your FY26 Payroll Template may be a helpful resource.) FTEs 0.00

Basic Program Attributes:

Mandate:	Is there a third party requirement to provide this program (ie state or federal law, city charter)? Yes Other Requirement Please describe the mandate in more detail:
Service Level Requirement:	Is the level of service requirement set by a third party (ie – permitting agency, bond holders) Yes Bond holders Please indicate who sets the level of service requirement and what that required level of service is:
Reliance & Interdependencies:	Does the program provide a service necessary for the completion of mandated or high priority goals? If so, what is the level reliance? Medium If reliance is high, please provide additional information:
Cost Recovery:	Is a portion of this Program is supported by non-property tax revenue? No (If "Yes", please be sure to fill out the associated revenues above. Budgetary data collection forms may be a helpful resource.)
Mayoral Priorities:	Is this program associated with one of the Mayor's priorities? If so, please describe how the program directly supports or is specified in one of the below priorities. Mayoral Priority:
Strategic Goal:	Is the program specifically identified as an action item in the City's strategic plan? No If so, which Strategic Goal? Which Action Items relate to this program? Additional Action Items relate to this program? Additional Action Items relate to this program?
Trend (Demand)	What are the trends of the program? Is there demand for additional services? Is the service facing pressure to evolve? Is the service facing low demand but is required? Demand for service is stable Please describe the trends in more detail:
Risk	Is there substantial risk to the programs ability to continue because of lost funding, legislative changes, etc. Low/No Risk Please describe the risks in more detail:

City of Missoula

Inventory of Programs

Fiscal Year 2026

Department: Public Works, Mobility, & Infrastructure

Program Title: ADMINISTRATION

Requested Title Change: Streets Administration (optional)

Program Description:

General Administrative charges for the Public Works & Mobility Department - Streets division. Provides support, business and financial management, communication, safety and risk management services, utility billing, and customer service. Ensures our internal and external customers receive high-quality service.

Is there more than one program within this activity code? If so, please list them here:

Budgetary Data:

General Ledger Account: 2512 320 430210 Cost Recovery % — %

Program Summary Budget:

Personnel	—
O&M	50,113
Debt	—
Grant	—
Transfers	9,384
Capital	—
Total	59,497

Associated Revenues:

Revenue Description:	Fund	Account	
			—
			—
			—
			—
			—
			—
			—
			—
			—

Staffing Information:

(Your FY26 Payroll Template may be a helpful resource.)

	FY26
FTEs	

Basic Program Attributes:

Mandate: Is there a third party requirement to provide this program (ie state or federal law, city charter)?
No
Please describe the mandate in more detail:

Service Level Requirement: Is the level of service requirement set by a third party (ie – permitting agency, bond holders)
No
Please indicate who sets the level of service requirement and what that required level of service is:

Reliance & Interdependencies: Does the program provide a service necessary for the completion of mandated or high priority goals? If so, what is the level reliance?
High
If reliance is high, please provide additional information:
Internal Organizational (City) Dependence

Cost Recovery: Is a portion of this Program is supported by non-property tax revenue?
Yes (If "Yes", please be sure to fill out the associated revenues above. Budgetary data collection forms may be a helpful resource.)

Mayoral Priorities: Is this program associated with one of the Mayor's priorities? If so, please describe how the program directly supports or is specified in one of the below priorities.
Mayoral Priority:

Strategic Goal: Is the program specifically identified as an action item in the City's strategic plan?
Yes
If so, which Strategic Goal?
Organizational Excellence and Resilience
Which Action Items relate to this program?
Establish mechanisms to formally incorporate strategic lenses into structured decision-making.
Additional Action Items relate to this program?
Share best practices for integrating measurable goals and objectives into work plans.
Additional Action Items relate to this program?
Evaluate and revise business processes, technologies, and staffing levels to achieve greater efficiency and effectiveness.

Trend (Demand) What are the trends of the program? Is there demand for additional services? Is the service facing pressure to evolve? Is the service facing low demand but is required?
Demand for service is evolving
Please describe the trends in more detail:
Always assessing for performance and efficiency

Risk Is there substantial risk to the programs ability to continue because of lost funding, legislative changes, etc.
Low/No Risk
Please describe the risks in more detail:

City of Missoula

Inventory of Programs

Fiscal Year 2026

Department: Public Works, Mobility, & Infrastructure

Program Title: STREET RESTORATION

Requested Title Change: STREET MAINTENANCE (optional)

Program Description:

Supports purchase of essential supplies and labor for street repair and maintenance outside of winter months and unrelated to street sweeping. Funds purchase of hand tools, equipment repair & parts, asphalt, concrete (ADA ramps), gas, diesel, and propane.

Is there more than one program within this activity code? If so, please list them here:

220 Operating Supplies, 230 & 360 Fleet Parts Maint, 231 Fuel, 400 Building Materials

Budgetary Data:

General Ledger Account:

2512 320 430230

Cost Recovery % 9.546 %

Program Summary Budget:

Personnel	2,187,239
O&M	955,403
Debt	—
Grant	—
Transfers	—
Capital	—
Total	3,142,642

Associated Revenues:

Revenue Description:	Fund	Account	
			—
MDT Special Projects	2512	343004	300,000.00
			—
			—
			—
			—
			—
			—
			—

Staffing Information:

(Your FY26 Payroll Template may be a helpful resource.)

	FY26
FTEs	23.42

Basic Program Attributes:

Mandate:	Is there a third party requirement to provide this program (ie state or federal law, city charter)? No Please describe the mandate in more detail:
Service Level Requirement:	Is the level of service requirement set by a third party (ie – permitting agency, bond holders) No Please indicate who sets the level of service requirement and what that required level of service is: Mayor, City Council, and Public
Reliance & Interdependencies:	Does the program provide a service necessary for the completion of mandated or high priority goals? If so, what is the level reliance? High If reliance is high, please provide additional information: High level of disruption if this program were discontinued
Cost Recovery:	Is a portion of this Program is supported by non-property tax revenue? Yes (If "Yes", please be sure to fill out the associated revenues above. Budgetary data collection forms may be a helpful resource.)
Mayoral Priorities:	Is this program associated with one of the Mayor's priorities? If so, please describe how the program directly supports or is specified in one of the below priorities. Mayoral Priority:
Strategic Goal:	Is the program specifically identified as an action item in the City's strategic plan? Yes If so, which Strategic Goal? Community Design and Livability Which Action Items relate to this program? Prioritize maintenance and repair of existing infrastructure, particularly infrastructure that serves underserved areas or populations. Additional Action Items relate to this program? Prioritize transportation infrastructure projects that promote safety, mobility and reduced climate impact to create healthier, more sustainable neighborhoods and improved equity. Additional Action Items relate to this program?
Trend (Demand)	What are the trends of the program? Is there demand for additional services? Is the service facing pressure to evolve? Is the service facing low demand but is required? Demand for service is increasing Please describe the trends in more detail: As the City grows and more streets are constructed more resources will be required for maintenance.
Risk	Is there substantial risk to the programs ability to continue because of lost funding, legislative changes, etc. Financial Risk Please describe the risks in more detail: Severe inflation and supply chain disruption.

City of Missoula

Inventory of Programs

Fiscal Year 2026

Department: Public Works, Mobility, & Infrastructure

Program Title: ENGINEERING

Requested Title Change: Streets- Gas Tax (optional)

Program Description:

Typically supports purchase of construction materials for annual chip seal program and winter sand aggregate.

Is there more than one program within this activity code? If so, please list them here:

Budgetary Data:

General Ledger Account:

2512 320 430231

Cost Recovery %

268.788 %

Program Summary Budget:

Personnel	—
O&M	—
Debt	—
Grant	—
Transfers	—
Capital	408,500
Total	408,500

Associated Revenues:

Revenue Description:	Fund	Account	
Gas Tax from MDT	2512	383002	1,097,998.00
			—
			—
			—
			—
			—
			—
			—
			—

Staffing Information:

(Your FY26 Payroll Template may be a helpful resource.)

	FY26
FTEs	

Basic Program Attributes:

Mandate:	Is there a third party requirement to provide this program (ie state or federal law, city charter)? No Please describe the mandate in more detail:
Service Level Requirement:	Is the level of service requirement set by a third party (ie – permitting agency, bond holders) No Please indicate who sets the level of service requirement and what that required level of service is: Mayor, City Council, and Public
Reliance & Interdependencies:	Does the program provide a service necessary for the completion of mandated or high priority goals? If so, what is the level reliance? High If reliance is high, please provide additional information: High level of disruption if this program were discontinued
Cost Recovery:	Is a portion of this Program is supported by non-property tax revenue? Yes (If 'Yes', please be sure to fill out the associated revenues above. Budgetary data collection forms may be a helpful resource.)
Mayoral Priorities:	Is this program associated with one of the Mayor's priorities? If so, please describe how the program directly supports or is specified in one of the below priorities. Mayoral Priority:
Strategic Goal:	Is the program specifically identified as an action item in the City's strategic plan? Yes If so, which Strategic Goal? Community Design and Livability Which Action Items relate to this program? Prioritize transportation infrastructure projects that promote safety, mobility and reduced climate impact to create healthier, more sustainable neighborhoods and improved equity. Additional Action Items relate to this program? Prioritize maintenance and repair of existing infrastructure, particularly infrastructure that serves underserved areas or populations. Additional Action Items relate to this program?
Trend (Demand)	What are the trends of the program? Is there demand for additional services? Is the service facing pressure to evolve? Is the service facing low demand but is required? Demand for service is increasing Please describe the trends in more detail: As the City grows and more streets are constructed more resources will be required for maintenance and safe winter use.
Risk	Is there substantial risk to the programs ability to continue because of lost funding, legislative changes, etc. Financial Risk Please describe the risks in more detail: State Legislature or MDT regulations could change allocation amount, but has never occurred. Typically funding increases annually.

City of Missoula

Inventory of Programs

Fiscal Year 2026

Department: Public Works, Mobility, & Infrastructure

Program Title: BaRSSA (Gas Tax)

Requested Title Change: Streets-BaRSSA (Gas Tax) (optional)

Program Description:

This activity is charged with costs relating to capital projects including road/street construction or reconstruction, improvements, or additions to any existing road/street which result in increased traffic service ability. Funding typically used for larger street improvements including milling, paving, and ADA ramp up-grades. Examples: (FY 23) Beckwith, Grant Creek, Schilling, Lincoln Hills. (FY24) California Street and Turner Worden.

Is there more than one program within this activity code? If so, please list them here:

NO

Budgetary Data:

General Ledger Account: 2512 320 430241 Cost Recovery % 100.000 %

Program Summary Budget:

Personnel	—
O&M	—
Debt	—
Grant	—
Transfers	—
Capital	250,000
Total	250,000

Associated Revenues:

Revenue Description:	Fund	Account	
MDT GAS TAX	2512	383020	250,000.00
			—
			—
			—
			—
			—
			—
			—
			—
			—

Staffing Information:

(Your FY26 Payroll Template may be a helpful resource.)

	FY26
FTEs	

Basic Program Attributes:

Mandate: Is there a third party requirement to provide this program (ie state or federal law, city charter)?
No
Please describe the mandate in more detail:

Service Level Requirement: Is the level of service requirement set by a third party (ie – permitting agency, bond holders)
No
Please indicate who sets the level of service requirement and what that required level of service is:
Mayor, City Council, Public

Reliance & Interdependencies: Does the program provide a service necessary for the completion of mandated or high priority goals? If so, what is the level reliance?
High
If reliance is high, please provide additional information:
High level of disruption if this program were discontinued

Cost Recovery: Is a portion of this Program is supported by non-property tax revenue?
Yes (If 'Yes', please be sure to fill out the associated revenues above. Budgetary data collection forms may be a helpful resource.)

Mayoral Priorities: Is this program associated with one of the Mayor's priorities? If so, please describe how the program directly supports or is specified in one of the below priorities.
Mayoral Priority:

Strategic Goal: Is the program specifically identified as an action item in the City's strategic plan?
Yes
If so, which Strategic Goal?
Community Design and Livability
Which Action Items relate to this program?
Prioritize maintenance and repair of existing infrastructure, particularly infrastructure that serves underserved areas or populations.
Additional Action Items relate to this program?
Prioritize transportation infrastructure projects that promote safety, mobility and reduced climate impact to create healthier, more sustainable neighborhoods and improved equity.
Additional Action Items relate to this program?

Trend (Demand): What are the trends of the program? Is there demand for additional services? Is the service facing pressure to evolve? Is the service facing low demand but is required?
Demand for service is increasing
Please describe the trends in more detail:
As the City grows and more streets are constructed more resources will be required for maintenance.

Risk: Is there substantial risk to the programs ability to continue because of lost funding, legislative changes, etc.
Financial Risk
Please describe the risks in more detail:
State Legislature or MDT regulations could change allocation amount, but has never occurred. Typically funding increases annually.

City of Missoula

Inventory of Programs

Fiscal Year 2026

Department: Public Works, Mobility, & Infrastructure

Program Title: ICE & SNOW REMOVAL

Requested Title Change: (optional)

Program Description:

This activity is charged with expenditures relating to snow removal and ice control which result in increased traffic service ability. Used to purchase granular deicer, sanding aggregate, liquid deicer, fuel, fleet parts for winter street operations.

Is there more than one program within this activity code? If so, please list them here:

Budgetary Data:

General Ledger Account:

2512 320 430251

Cost Recovery % 15.944 %

Program Summary Budget:

Personnel	381,892
O&M	496,180
Debt	—
Grant	—
Transfers	—
Capital	—
Total	878,072

Associated Revenues:

Revenue Description:	Fund	Account	
Reimb.	2512	343084	140,000.00
			—
			—
			—
			—
			—
			—
			—
			—

Staffing Information:

(Your FY26 Payroll Template may be a helpful resource.)

	FY26
FTEs	3.74

Basic Program Attributes:

Mandate:	Is there a third party requirement to provide this program (ie state or federal law, city charter)? No Please describe the mandate in more detail:
Service Level Requirement:	Is the level of service requirement set by a third party (ie – permitting agency, bond holders) No Please indicate who sets the level of service requirement and what that required level of service is: Mayor, City Council, and Public.
Reliance & Interdependencies:	Does the program provide a service necessary for the completion of mandated or high priority goals? If so, what is the level reliance? High If reliance is high, please provide additional information: High level of disruption if this program were discontinued
Cost Recovery:	Is a portion of this Program is supported by non-property tax revenue? Yes (If 'Yes', please be sure to fill out the associated revenues above. Budgetary data collection forms may be a helpful resource.)
Mayoral Priorities:	Is this program associated with one of the Mayor's priorities? If so, please describe how the program directly supports or is specified in one of the below priorities. Mayoral Priority:
Strategic Goal:	Is the program specifically identified as an action item in the City's strategic plan? No If so, which Strategic Goal? Community Design and Livability Which Action Items relate to this program? Prioritize maintenance and repair of existing infrastructure, particularly infrastructure that serves underserved areas or populations. Additional Action Items relate to this program? Additional Action Items relate to this program?
Trend (Demand)	What are the trends of the program? Is there demand for additional services? Is the service facing pressure to evolve? Is the service facing low demand but is required? Demand for service is increasing Please describe the trends in more detail: As the City grows and more streets are constructed more resources will be required for winter maintenance.
Risk	Is there substantial risk to the programs ability to continue because of lost funding, legislative changes, etc. Financial Risk Please describe the risks in more detail: Substantial inflationary costs for all deicer materials, equipment parts, and supply chain deficiencies.

City of Missoula

Inventory of Programs

Fiscal Year 2026

Department: Public Works, Mobility, & Infrastructure

Program Title: STREET CLEANING

Requested Title Change: (optional)

Program Description:

This activity is charged with expenditures relating to street sweeping and street cleaning which result in increased traffic service ability. Supports maintenance and repairs of City street sweeper fleet. Use to purchase sweeper parts and fuel.

Is there more than one program within this activity code? If so, please list them here:

Budgetary Data:

General Ledger Account:

2512 320 430252

Cost Recovery % 50.167 %

Program Summary Budget:

Personnel	902,648
O&M	216,188
Debt	—
Grant	—
Transfers	—
Capital	—
Total	1,118,836

Associated Revenues:

Revenue Description:	Fund	Account	
State Maint. Contract	2512	343080	561,291.00
			—
			—
			—
			—
			—
			—
			—
			—
			—

Staffing Information:

(Your FY26 Payroll Template may be a helpful resource.)

	FY26
FTEs	8.84

Basic Program Attributes:

Mandate:	Is there a third party requirement to provide this program (ie state or federal law, city charter)? Yes Other Requirement Please describe the mandate in more detail: Street sweeping mandated under EPA "Fugitive Particulate Rule", administered by Missoula City-County Health Department to preserve air quality. Critical activity for preserving storm water quality.
Service Level Requirement:	Is the level of service requirement set by a third party (ie – permitting agency, bond holders) Yes Required by Federal Law Please indicate who sets the level of service requirement and what that required level of service is: MC-CHD monitors PM10 air quality data, which can be adversely affected by insufficient sweeping.
Reliance & Interdependencies:	Does the program provide a service necessary for the completion of mandated or high priority goals? If so, what is the level reliance? High If reliance is high, please provide additional information: High level of disruption if this program were discontinued
Cost Recovery:	Is a portion of this Program is supported by non-property tax revenue? Yes (If 'Yes', please be sure to fill out the associated revenues above. Budgetary data collection forms may be a helpful resource.)
Mayoral Priorities:	Is this program associated with one of the Mayor's priorities? If so, please describe how the program directly supports or is specified in one of the below priorities. Mayoral Priority:
Strategic Goal:	Is the program specifically identified as an action item in the City's strategic plan? Yes If so, which Strategic Goal? Community Design and Livability Which Action Items relate to this program? Prioritize maintenance and repair of existing infrastructure, particularly infrastructure that serves underserved areas or populations. Additional Action Items relate to this program? Prioritize transportation infrastructure projects that promote safety, mobility and reduced climate impact to create healthier, more sustainable neighborhoods and improved equity. Additional Action Items relate to this program?
Trend (Demand)	What are the trends of the program? Is there demand for additional services? Is the service facing pressure to evolve? Is the service facing low demand but is required? Demand for service is increasing Please describe the trends in more detail: As the City grows and more streets are constructed more resources will be required for maintenance.
Risk	Is there substantial risk to the programs ability to continue because of lost funding, legislative changes, etc. Financial Risk Please describe the risks in more detail: City sweeper fleet is in desperate need of new sweepers. Difficulties with securing Federal CMAQ funding to purchase new sweepers for the last 4 years has severely affected sweeping operations due to equipment break-downs.

City of Missoula

Inventory of Programs

Fiscal Year 2026

Department: Public Works, Mobility, & Infrastructure

Program Title: STREET LIGHTING

Requested Title Change: (optional)

Program Description:

This activity is charged with costs of operation and maintenance of street lighting to provide for safe and convenient traffic. Program funds electric bills and parts for City streets lights.

Is there more than one program within this activity code? If so, please list them here:

Budgetary Data:

General Ledger Account:

2512 320 430263

Cost Recovery % — %

Program Summary Budget:

Personnel	—
O&M	218,774
Debt	—
Grant	—
Transfers	—
Capital	—
Total	218,774

Associated Revenues:

Revenue Description:	Fund	Account	
			—
			—
			—
			—
			—
			—
			—
			—
			—

Staffing Information:

(Your FY26 Payroll Template may be a helpful resource.)

	FY26
FTEs	

Basic Program Attributes:

Mandate:	Is there a third party requirement to provide this program (ie state or federal law, city charter)? No Please describe the mandate in more detail:
Service Level Requirement:	Is the level of service requirement set by a third party (ie – permitting agency, bond holders) No Please indicate who sets the level of service requirement and what that required level of service is: Street lighting is an important component of public safety for pedestrians, bicycles, and vehicles.
Reliance & Interdependencies:	Does the program provide a service necessary for the completion of mandated or high priority goals? If so, what is the level reliance? High If reliance is high, please provide additional information: High level of disruption if this program were discontinued
Cost Recovery:	Is a portion of this Program is supported by non-property tax revenue? No (If "Yes", please be sure to fill out the associated revenues above. Budgetary data collection forms may be a helpful resource.)
Mayoral Priorities:	Is this program associated with one of the Mayor's priorities? If so, please describe how the program directly supports or is specified in one of the below priorities. Mayoral Priority:
Strategic Goal:	Is the program specifically identified as an action item in the City's strategic plan? Yes If so, which Strategic Goal? Community Design and Livability Which Action Items relate to this program? Prioritize transportation infrastructure projects that promote safety, mobility and reduced climate impact to create healthier, more sustainable neighborhoods and improved equity. Additional Action Items relate to this program? Additional Action Items relate to this program?
Trend (Demand)	What are the trends of the program? Is there demand for additional services? Is the service facing pressure to evolve? Is the service facing low demand but is required? Demand for service is increasing Please describe the trends in more detail: Numerous City streets do not have lighting and is frequently requested as a public safety measure.
Risk	Is there substantial risk to the programs ability to continue because of lost funding, legislative changes, etc. Financial Risk Please describe the risks in more detail: Inflation related to power consumption.

City of Missoula

Inventory of Programs

Fiscal Year 2026

Department: Public Works, Mobility, & Infrastructure

Program Title: TRAFFIC SIGNAL MAINTENANCE

Requested Title Change: Streets - Traffic Signal Maintenance (optional)

Program Description:

Funds electricity for traffic signals, fuel, tools, signal parts, safety equipment, travel, training, traffic control devices parts, professional certifications (staff), vehicle/equipment parts/repair. Supports all aspects of operation and maintenance of City traffic signal/control network.

Is there more than one program within this activity code? If so, please list them here:

Budgetary Data:

General Ledger Account:

2512 320 430264

Cost Recovery % 288.769 %

Program Summary Budget:

Personnel	120,545
O&M	73,829
Debt	—
Grant	—
Transfers	—
Capital	—
Total	194,374

Associated Revenues:

Revenue Description:	Fund	Account	
State Maint. Contract	2512	343080	561,291.00
			—
			—
			—
			—
			—
			—
			—
			—

Staffing Information:

(Your FY26 Payroll Template may be a helpful resource.)

	FY26
FTEs	1.40

Basic Program Attributes:

Mandate:	Is there a third party requirement to provide this program (ie state or federal law, city charter)? Yes Required by Federal Law Please describe the mandate in more detail: Reliable traffic signal/control systems are required by respective Federal, State, and Local governing transportation agencies.
Service Level Requirement:	Is the level of service requirement set by a third party (ie – permitting agency, bond holders) Yes Required by Federal Law Please indicate who sets the level of service requirement and what that required level of service is: Applicable governing agencies mandate proper function and establish required maintenance intervals/procedures on traffic control network.
Reliance & Interdependencies:	Does the program provide a service necessary for the completion of mandated or high priority goals? If so, what is the level reliance? High If reliance is high, please provide additional information: High level of disruption if this program were discontinued
Cost Recovery:	Is a portion of this Program is supported by non-property tax revenue? Yes (If 'Yes', please be sure to fill out the associated revenues above. Budgetary data collection forms may be a helpful resource.)
Mayoral Priorities:	Is this program associated with one of the Mayor's priorities? If so, please describe how the program directly supports or is specified in one of the below priorities. Mayoral Priority:
Strategic Goal:	Is the program specifically identified as an action item in the City's strategic plan? Yes If so, which Strategic Goal? Community Design and Livability Which Action Items relate to this program? Prioritize transportation infrastructure projects that promote safety, mobility and reduced climate impact to create healthier, more sustainable neighborhoods and improved equity. Additional Action Items relate to this program? Additional Action Items relate to this program?
Trend (Demand)	What are the trends of the program? Is there demand for additional services? Is the service facing pressure to evolve? Is the service facing low demand but is required? Demand for service is increasing Please describe the trends in more detail: As development expands along with street network and traffic control required for all users.
Risk	Is there substantial risk to the programs ability to continue because of lost funding, legislative changes, etc. Financial Risk Please describe the risks in more detail: Inflation

City of Missoula

Inventory of Programs

Fiscal Year 2026

Department: Public Works, Mobility, & Infrastructure

Program Title: SIGNING & STRIPING

Requested Title Change: Streets - Traffic Services (optional)

Program Description:

Supports purchase of all supplies, materials, tools, labor, related to signing and striping streets. Collection of traffic data related to speed studies, quick-build traffic calming, multi-modal route maintenances and expansion for striping, and pedestrian crossings, and curb paint. Includes winter operations for snow removal on pedestrian routes, bike lanes, and MDT sidewalks. Provides annual funding for sidewalk grinding in the Downtown Central Business District to remove sidewalk trip hazards.

Is there more than one program within this activity code? If so, please list them here:

Budgetary Data:

General Ledger Account:

2512 320 430265

Cost Recovery % — %

Program Summary Budget:

Personnel	495,831
O&M	219,276
Debt	—
Grant	—
Transfers	—
Capital	—
Total	715,107

Associated Revenues:

Revenue Description:	Fund	Account	
			—
			—
			—
			—
			—
			—
			—
			—
			—

Staffing Information:

(Your FY26 Payroll Template may be a helpful resource.)

	FY26
FTEs	6.00

Basic Program Attributes:

Mandate:	Is there a third party requirement to provide this program (ie state or federal law, city charter)? Yes Required by Federal Law Please describe the mandate in more detail: Signing and Striping are required for all public roadways by Federal, State and Local regulations.
Service Level Requirement:	Is the level of service requirement set by a third party (ie – permitting agency, bond holders) Yes Required by Federal Law Please indicate who sets the level of service requirement and what that required level of service is: Federal, State, and Local agencies require minimum standards for signing & striping.
Reliance & Interdependencies:	Does the program provide a service necessary for the completion of mandated or high priority goals? If so, what is the level reliance? High If reliance is high, please provide additional information: High level of disruption if this program were discontinued
Cost Recovery:	Is a portion of this Program is supported by non-property tax revenue? Yes (If "Yes", please be sure to fill out the associated revenues above. Budgetary data collection forms may be a helpful resource.)
Mayoral Priorities:	Is this program associated with one of the Mayor's priorities? If so, please describe how the program directly supports or is specified in one of the below priorities. Mayoral Priority:
Strategic Goal:	Is the program specifically identified as an action item in the City's strategic plan? Yes If so, which Strategic Goal? Community Design and Livability Which Action Items relate to this program? Prioritize transportation infrastructure projects that promote safety, mobility and reduced climate impact to create healthier, more sustainable neighborhoods and improved equity. Additional Action Items relate to this program? Prioritize maintenance and repair of existing infrastructure, particularly infrastructure that serves underserved areas or populations. Additional Action Items relate to this program? Update street maintenance priorities based on use, equity, climate and legal responsibilities.
Trend (Demand)	What are the trends of the program? Is there demand for additional services? Is the service facing pressure to evolve? Is the service facing low demand but is required? Demand for service is increasing Please describe the trends in more detail: City expansion of multi-modal routes and associated maintenance. Signing & Striping maintenance for all streets increasing with rapid growth.
Risk	Is there substantial risk to the programs ability to continue because of lost funding, legislative changes, etc. Financial Risk Please describe the risks in more detail: Inflationary costs associated with materials. Challenges with public demand for more service.

City of Missoula

Inventory of Programs

Fiscal Year 2026

Department: Public Works, Mobility, & Infrastructure

Program Title: COMMUNICATIONS MAINTENANCE

Requested Title Change: Streets- Communications Maintenance (optional)

Program Description:

Supports operations and maintenance of City radio communication systems for all departments. Funds labor for police vehicle upfitting/maintenance of on-board electronic components. Also funds radio parts, employee professional certifications, tower electricity, operating supplies, staff cell phones.

Is there more than one program within this activity code? If so, please list them here:

Budgetary Data:

General Ledger Account:

2512 320 430270

Cost Recovery % — %

Program Summary Budget:

Personnel	328,477
O&M	24,485
Debt	—
Grant	—
Transfers	—
Capital	—
Total	352,962

Associated Revenues:

Revenue Description:	Fund	Account	
			—
			—
			—
			—
			—
			—
			—
			—
			—

Staffing Information:

(Your FY26 Payroll Template may be a helpful resource.)

	FY26
FTEs	2.60

Basic Program Attributes:

Mandate:	Is there a third party requirement to provide this program (ie state or federal law, city charter)? Yes Required by Federal Law Please describe the mandate in more detail: Radio communications required by all governing agencies for first responders and emergency/disaster response.
Service Level Requirement:	Is the level of service requirement set by a third party (ie – permitting agency, bond holders) Yes Required by Federal Law Please indicate who sets the level of service requirement and what that required level of service is: FCC sets requirements for licensing, system maintenance, specifications, and function.
Reliance & Interdependencies:	Does the program provide a service necessary for the completion of mandated or high priority goals? If so, what is the level reliance? High If reliance is high, please provide additional information: High level of disruption if this program were discontinued
Cost Recovery:	Is a portion of this Program is supported by non-property tax revenue? No (If "Yes", please be sure to fill out the associated revenues above. Budgetary data collection forms may be a helpful resource.)
Mayoral Priorities:	Is this program associated with one of the Mayor's priorities? If so, please describe how the program directly supports or is specified in one of the below priorities. Mayoral Priority:
Strategic Goal:	Is the program specifically identified as an action item in the City's strategic plan? Yes If so, which Strategic Goal? Organizational Excellence and Resilience Which Action Items relate to this program? Coordinate the planning and execution of necessary facility improvement projects to support operations and service delivery for Police, Public Works & Mobility, Parks and Recreation and Fire Additional Action Items relate to this program? Additional Action Items relate to this program?
Trend (Demand)	What are the trends of the program? Is there demand for additional services? Is the service facing pressure to evolve? Is the service facing low demand but is required? Demand for service is increasing Please describe the trends in more detail: Currently working on CIP for radio system wide upgrade to improve coverage and reliability. Radio coverage expansion necessary to meet first responder needs for growing City.
Risk	Is there substantial risk to the programs ability to continue because of lost funding, legislative changes, etc. Financial Risk Please describe the risks in more detail: Relies heavily on local funding for installation and maintenance of new system for all mobile and base equipment.

City of Missoula

Inventory of Programs

Fiscal Year 2026

Department: Public Works, Mobility, & Infrastructure

Program Title: ENCAMPMENT RESPONSE

Requested Title Change: Streets - Encampment Response (optional)

Program Description:

Enforce health and safety codes. Keep public spaces open for public use. Remove encampments that pose health or safety hazards after proper notice period. Perform site cleanup after proper notice period. The City of Missoula attempts to balance the needs and expectations of people who are living unsheltered with the needs and expectations those that are housed and our business economy.

Is there more than one program within this activity code? If so, please list them here:

Budgetary Data:

General Ledger Account: 2512 320 430890 Cost Recovery % #DIV/0!

Program Summary Budget:

Personnel	—
O&M	—
Debt	—
Grant	—
Transfers	—
Capital	—
Total	—

Associated Revenues:

Revenue Description:	Fund	Account	
			—
			—
			—
			—
			—
			—
			—
			—
			—

Staffing Information:

(Your FY26 Payroll Template may be a helpful resource.)

	FY26
FTEs	

Basic Program Attributes:

Mandate: Is there a third party requirement to provide this program (ie state or federal law, city charter)?
No
Please describe the mandate in more detail:

Service Level Requirement: Is the level of service requirement set by a third party (ie – permitting agency, bond holders)
No
Please indicate who sets the level of service requirement and what that required level of service is:

Reliance & Interdependencies: Does the program provide a service necessary for the completion of mandated or high priority goals? If so, what is the level reliance?
Low
If reliance is high, please provide additional information:

Cost Recovery: Is a portion of this Program is supported by non-property tax revenue?
Yes (If "Yes", please be sure to fill out the associated revenues above. Budgetary data collection forms may be a helpful resource.)

Mayoral Priorities: Is this program associated with one of the Mayor's priorities? If so, please describe how the program directly supports or is specified in one of the below priorities.
Mayoral Priority:

Strategic Goal: Is the program specifically identified as an action item in the City's strategic plan?
Yes
If so, which Strategic Goal?
Community Safety, Health and Well-Being
Which Action Items relate to this program?
Continue support for the Missoula Crisis Intervention Team.
Additional Action Items relate to this program?
Develop the next phase of the City's approach to addressing homelessness with participation from residents and community partners.
Additional Action Items relate to this program?

Trend (Demand) What are the trends of the program? Is there demand for additional services? Is the service facing pressure to evolve? Is the service facing low demand but is required?
Demand for service is increasing
Please describe the trends in more detail:
homelessness is on the rise.

Risk Is there substantial risk to the programs ability to continue because of lost funding, legislative changes, etc.
Changes in the Operating Environment
Please describe the risks in more detail:
Financial risk was not in the drop down. cost of services changes with the economy. Subject to inflation and availability.

City of Missoula

Inventory of Programs

Fiscal Year 2026

Department: Public Works, Mobility, & Infrastructure

Program Title: FLOOD CONTROL

Requested Title Change: Streets - Flood Control (optional)

Program Description:

Funding used to purchase stormwater infrastructure components constructed and maintained by Streets Operations & Maintenance. Includes pre-cast concrete cones, barrels, storm grates, and concrete for curb/sidewalk replacement done in conjunction with dry well excavations.

Is there more than one program within this activity code? If so, please list them here:

Budgetary Data:

General Ledger Account: 2512 320 431200

Cost Recovery % 1100.571 %

Program Summary Budget:

Personnel	—
O&M	51,000
Debt	—
Grant	—
Transfers	—
Capital	—
Total	51,000

Associated Revenues:

Revenue Description:	Fund	Account	
State Maint. Contract	2512	343080	561,291.00
			—
			—
			—
			—
			—
			—
			—
			—

Staffing Information:

(Your FY26 Payroll Template may be a helpful resource.)

	FY26
FTEs	

Basic Program Attributes:

Mandate:	Is there a third party requirement to provide this program (ie state or federal law, city charter)? Yes Other Requirement Please describe the mandate in more detail: Required work under City of Missoula MS-4 permit.
Service Level Requirement:	Is the level of service requirement set by a third party (ie – permitting agency, bond holders) Yes Permitting Agency Please indicate who sets the level of service requirement and what that required level of service is: Stormwater District staff administers MS-4 permit reporting requirements for stormwater quality.
Reliance & Interdependencies:	Does the program provide a service necessary for the completion of mandated or high priority goals? If so, what is the level reliance? High If reliance is high, please provide additional information: High level of disruption if this program were discontinued
Cost Recovery:	Is a portion of this Program is supported by non-property tax revenue? Yes (If 'Yes', please be sure to fill out the associated revenues above. Budgetary data collection forms may be a helpful resource.)
Mayoral Priorities:	Is this program associated with one of the Mayor's priorities? If so, please describe how the program directly supports or is specified in one of the below priorities. Mayoral Priority:
Strategic Goal:	Is the program specifically identified as an action item in the City's strategic plan? Yes If so, which Strategic Goal? Community Design and Livability Which Action Items relate to this program? Prioritize transportation infrastructure projects that promote safety, mobility and reduced climate impact to create healthier, more sustainable neighborhoods and improved equity. Additional Action Items relate to this program? Prioritize maintenance and repair of existing infrastructure, particularly infrastructure that serves underserved areas or populations. Additional Action Items relate to this program?
Trend (Demand)	What are the trends of the program? Is there demand for additional services? Is the service facing pressure to evolve? Is the service facing low demand but is required? Demand for service is increasing Please describe the trends in more detail: City is responsible for maintenance of approximately 7,000 stormwater structures with more being built annually in conjunction with rampant growth.
Risk	Is there substantial risk to the programs ability to continue because of lost funding, legislative changes, etc. Low/No Risk Please describe the risks in more detail:

City of Missoula

Inventory of Programs

Fiscal Year 2026

Department: Public Works, Mobility, & Infrastructure

Program Title: PUBLIC WORKS ONETIME EXPENSES

Requested Title Change: Streets - One Time Expenses (optional)

Program Description:

Fund used for debt service on Streets Operations & Maintenance equipment purchasing program. Replacing worn equipment is essential for improving/maintaining efficiency, employee/public safety, fuel savings, and reduced down time. Reliable equipment is essential for all street maintenance activities.

Is there more than one program within this activity code? If so, please list them here:

Budgetary Data:

General Ledger Account: 2512 320 439000 Cost Recovery % — %

Program Summary Budget:

Personnel	—
O&M	—
Debt	—
Grant	—
Transfers	60,000
Capital	198,799
Total	258,799

Associated Revenues:

Revenue Description:	Fund	Account	
			—
			—
			—
			—
			—
			—
			—
			—
			—

Staffing Information:

(Your FY26 Payroll Template may be a helpful resource.)

	FY26
FTEs	

Basic Program Attributes:

Mandate: Is there a third party requirement to provide this program (ie state or federal law, city charter)?
No
Please describe the mandate in more detail:

Service Level Requirement: Is the level of service requirement set by a third party (ie – permitting agency, bond holders)
No
Please indicate who sets the level of service requirement and what that required level of service is:

Reliance & Interdependencies: Does the program provide a service necessary for the completion of mandated or high priority goals? If so, what is the level reliance?
High
If reliance is high, please provide additional information:
High level of disruption if this program were discontinued

Cost Recovery: Is a portion of this Program is supported by non-property tax revenue?
No (If "Yes", please be sure to fill out the associated revenues above. Budgetary data collection forms may be a helpful resource.)

Mayoral Priorities: Is this program associated with one of the Mayor's priorities? If so, please describe how the program directly supports or is specified in one of the below priorities.
Mayoral Priority:

Strategic Goal: Is the program specifically identified as an action item in the City's strategic plan?
Yes
If so, which Strategic Goal?
Community Design and Livability
Which Action Items relate to this program?
Prioritize transportation infrastructure projects that promote safety, mobility and reduced climate impact to create healthier, more sustainable neighborhoods and improved equity.
Additional Action Items relate to this program?
Prioritize maintenance and repair of existing infrastructure, particularly infrastructure that serves underserved areas or populations.
Additional Action Items relate to this program?

Trend (Demand) What are the trends of the program? Is there demand for additional services? Is the service facing pressure to evolve? Is the service facing low demand but is required?
Demand for service is increasing
Please describe the trends in more detail:
City growth is stretching all street maintenance resources. Increasing fleet size for snow operations has been requested for the last 4-5 budget cycles. Increasing multi-modal route network will require purchase of specialized maintenance

Risk Is there substantial risk to the programs ability to continue because of lost funding, legislative changes, etc.
Financial Risk
Please describe the risks in more detail:
Increasing demand on Street maintenance services along with inflation and supply chain deficiencies.

Fiscal Year 2026

Requested Title Change: Cemetery Administration

(optional)

General expenditures for administration for the direction of cemetery within Public Works.

Is there more than one program within this activity code? If so, please list them here:

General Ledger Account:

2512 340 430910

Cost Recovery %	— %
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Associated Revenues:

Personnel	227,240
O&M	10,788
Debt	—
Grant	—
Transfers	—
Capital	—
Total	238,028

[illegible]

	FY26
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(Your FY26 Payroll Template may be a helpful resource.)

FTEs	5.00
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Mandate:	Is there a third party requirement to provide this program (ie state or federal law, city charter)?
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No

Please describe the mandate in more detail:

Service Level Requirement:	Is the level of service requirement set by a third party (ie – permitting agency, bond holders)
----------------------------	---

Please indicate who sets the level of service requirement and what that required level of service is:

Does the program provide a service necessary for the completion of mandated or high priority goals? If so, what is the level reliance?

Low

If reliance is high, please provide additional information:

Is a portion of this Program is supported by non-property tax revenue?

No

No (If 'Yes', please be sure to fill out the associated revenues above. Budgetary data collection forms may be a helpful resource.)

Is this program associated with one of the Mayor's priorities? If so, please describe how the program directly supports or is specified in one of the below priorities.

Mayoral Priority:

Is the program specifically identified as an action item in the City's strategic plan?

No

If so, which Strategic Goal?

Organizational Excellence and Resilience

Which Action Item relate to this program?

Establish mechanisms to formally incorporate strategic lenses into structured decision-making.

Additional Action Item relate to this program?

Share best practices for integrating measurable goals and objectives into work plans.

Additional Action Item relate to this program?

Evaluate and revise business processes, technologies, and staffing levels to achieve greater efficiency and effectiveness.

What are the trends of the program? Is there demand for additional services? Is the service facing pressure to evolve? Is the service facing low demand but is required?

Demand for service is stable

Please describe the trends in more detail:

Burial demands are stable but burial options and record keeping measures are evolving

Is there substantial risk to the programs ability to continue because of lost funding, legislative changes, etc.

Low/No Risk

Please describe the risks in more detail:

City of Missoula

Inventory of Programs

Fiscal Year 2026

Department: Public Works, Mobility, & Infrastructure

Program Title: FACILITIES

Requested Title Change: Cemetery Facilities (optional)

Program Description:

Expenditures related to the operation and maintenance of the cemetery facility.

Is there more than one program within this activity code? If so, please list them here:

Budgetary Data:

General Ledger Account: 2512 340 430920 Cost Recovery % — %

Program Summary Budget:

Personnel	8,907
O&M	21,191
Debt	—
Grant	—
Transfers	—
Capital	—
Total	30,098

Associated Revenues:

Revenue Description:	Fund	Account	
			—
			—
			—
			—
			—
			—
			—
			—
			—

Staffing Information:

(Your FY26 Payroll Template may be a helpful resource.)

	FY26
FTEs	0.15

Basic Program Attributes:

Mandate: Is there a third party requirement to provide this program (ie state or federal law, city charter)?
No
Please describe the mandate in more detail:

Service Level Requirement: Is the level of service requirement set by a third party (ie – permitting agency, bond holders)
No
Please indicate who sets the level of service requirement and what that required level of service is:

Reliance & Interdependencies: Does the program provide a service necessary for the completion of mandated or high priority goals? If so, what is the level reliance?
Low
If reliance is high, please provide additional information:

Cost Recovery: Is a portion of this Program is supported by non-property tax revenue?
No (If "Yes", please be sure to fill out the associated revenues above. Budgetary data collection forms may be a helpful resource.)

Mayoral Priorities: Is this program associated with one of the Mayor's priorities? If so, please describe how the program directly supports or is specified in one of the below priorities.
Mayoral Priority:

Strategic Goal: Is the program specifically identified as an action item in the City's strategic plan?
Yes
If so, which Strategic Goal?
Community Design and Livability
Which Action Item relate to this program?
Prioritize maintenance and repair of existing infrastructure, particularly infrastructure that serves underserved areas or populations.
Additional Action Item relate to this program?
Additional Action Item relate to this program?

Trend (Demand) What are the trends of the program? Is there demand for additional services? Is the service facing pressure to evolve? Is the service facing low demand but is required?
Demand for service is increasing
Please describe the trends in more detail:
Inflation is driving prices higher

Risk Is there substantial risk to the programs ability to continue because of lost funding, legislative changes, etc.
Low/No Risk
Please describe the risks in more detail:

City of Missoula

Inventory of Programs

Fiscal Year 2026

Department: Public Works, Mobility, & Infrastructure

Program Title: GROUNDS MAINTENANCE

Requested Title Change: Cemetery Grounds Maintenance (optional)

Program Description:

Expenditures related to the maintenance of the cemetery grounds.

Is there more than one program within this activity code? If so, please list them here:

Budgetary Data:

General Ledger Account:

2512 340 430930

Cost Recovery % — %

Program Summary Budget:

Personnel	333,304
O&M	84,673
Debt	—
Grant	—
Transfers	—
Capital	—
Total	417,977

Associated Revenues:

Revenue Description:	Fund	Account	
sale of plots	2512	343320	—
Flower Care	2512	343322	—
			—
			—
			—
			—
			—
			—
			—

Staffing Information:

(Your FY26 Payroll Template may be a helpful resource.)

	FY26
FTEs	5.15

Basic Program Attributes:

Mandate:	Is there a third party requirement to provide this program (ie state or federal law, city charter)? No Please describe the mandate in more detail:
Service Level Requirement:	Is the level of service requirement set by a third party (ie – permitting agency, bond holders) No Please indicate who sets the level of service requirement and what that required level of service is:
Reliance & Interdependencies:	Does the program provide a service necessary for the completion of mandated or high priority goals? If so, what is the level reliance? Medium If reliance is high, please provide additional information:
Cost Recovery:	Is a portion of this Program is supported by non-property tax revenue? Yes (If "Yes", please be sure to fill out the associated revenues above. Budgetary data collection forms may be a helpful resource.)
Mayoral Priorities:	Is this program associated with one of the Mayor's priorities? If so, please describe how the program directly supports or is specified in one of the below priorities. Mayoral Priority:
Strategic Goal:	Is the program specifically identified as an action item in the City's strategic plan? Yes If so, which Strategic Goal? Community Design and Livability Which Action Item relate to this program? Prioritize maintenance and repair of existing infrastructure, particularly infrastructure that serves underserved areas or populations. Additional Action Item relate to this program? Additional Action Item relate to this program?
Trend (Demand)	What are the trends of the program? Is there demand for additional services? Is the service facing pressure to evolve? Is the service facing low demand but is required? Demand for service is stable Please describe the trends in more detail:
Risk	Is there substantial risk to the programs ability to continue because of lost funding, legislative changes, etc. Low/No Risk Please describe the risks in more detail:

City of Missoula

Inventory of Programs

Fiscal Year 2026

Department: Public Works, Mobility, & Infrastructure

Program Title: BURIALS
Requested Title Change: Cemetery Burials (optional)

Program Description:
Expenditures related to the burial services at the cemetery.

Is there more than one program within this activity code? If so, please list them here:

Budgetary Data:

General Ledger Account: 2512 340 430940 Cost Recovery % — %

Program Summary Budget:

Personnel	102,441
O&M	15,500
Debt	—
Grant	—
Transfers	—
Capital	—
Total	117,941

Associated Revenues:

Revenue Description:	Fund	Account	
monument	2512	343321	—
liner install	2512	343323	—
other	2512	343324	—
openings	2512	343340	—
			—
			—
			—
			—

Staffing Information: FY26
(Your FY26 Payroll Template may be a helpful resource.) FTEs

Basic Program Attributes:

Mandate: Is there a third party requirement to provide this program (ie state or federal law, city charter)?
No
Please describe the mandate in more detail:

Service Level Requirement: Is the level of service requirement set by a third party (ie – permitting agency, bond holders)
Yes Required by State Law
Please indicate who sets the level of service requirement and what that required level of service is:
Following State laws for cemeteries

Reliance & Interdependencies: Does the program provide a service necessary for the completion of mandated or high priority goals? If so, what is the level reliance?
Low
If reliance is high, please provide additional information:

Cost Recovery: Is a portion of this Program is supported by non-property tax revenue?
Yes (If "Yes", please be sure to fill out the associated revenues above. Budgetary data collection forms may be a helpful resource.)

Mayoral Priorities: Is this program associated with one of the Mayor's priorities? If so, please describe how the program directly supports or is specified in one of the below priorities.
Mayoral Priority:

Strategic Goal: Is the program specifically identified as an action item in the City's strategic plan?
No
If so, which Strategic Goal?
Which Action Item relate to this program?
Additional Action Item relate to this program?
Additional Action Item relate to this program?

Trend (Demand) What are the trends of the program? Is there demand for additional services? Is the service facing pressure to evolve? Is the service facing low demand but is required?
Demand for service is stable
Please describe the trends in more detail:
Demand is stable but burial trends and types are evolving

Risk Is there substantial risk to the programs ability to continue because of lost funding, legislative changes, etc.
Low/No Risk
Please describe the risks in more detail: