

## THE BUDGET CALENDAR

<div style="background-color: #800000; color: white; text-align: center; padding: 2px 0;"> <span style="font-weight: bold;">January</span> </div> <p>Finance Office prepares estimated year end working capital (cash), estimates revenue for the coming year, and adjusts current year's budget to project next year's needs - information presented to City Administration and Budget team. Capital Improvement Program initiated for next fiscal year with press release notifying the public and workshop for all city supervisory staff.</p>	<div style="background-color: #800000; color: white; text-align: center; padding: 2px 0;"> <span style="font-weight: bold;">February</span> </div> <p>Finance Office analyses and assimilates proposed capital improvement project (CIP) revenues and expenditures. The CIP is prepared to be reviewed by the CIP budget team. A work shop is held with all supervisory and support staff involved in the operating budget development for next fiscal year. Revenue estimates are made along with salary adjustment parameters and costs for all budgets.</p>	<div style="background-color: #800000; color: white; text-align: center; padding: 2px 0;"> <span style="font-weight: bold;">March</span> </div> <p>The CIP budget team meets with all offices who submitted CIP budget requests encompassing requested funding over the next five years. The CIP budget team scores all CIP requests. Referrals are made to the Administration &amp; Finance (A &amp; F) Committee of the City Council to review all CIP budget requests approved for inclusion in the City's CIP. A &amp; F meetings commence on the CIP.</p>
<div style="background-color: #800000; color: white; text-align: center; padding: 2px 0;"> <span style="font-weight: bold;">April</span> </div> <p>A &amp; F meetings review of the new CIP requests is concluded. Operating Budget meetings are held with the City's operating budget team and all City departments. All funding streams are reviewed and all requests are discussed at length with the budget team that includes the Mayor and City Administrator. The Mayor meets with the budget team to finalize the preliminary budget for next year.</p>	<div style="background-color: #800000; color: white; text-align: center; padding: 2px 0;"> <span style="font-weight: bold;">May</span> </div> <p>The Mayor and budget team meet with all department heads and staff to discuss the Mayor's proposed preliminary budget. All budget appeals are heard by the Mayor, City Administrator and Finance Director. The preliminary budget is referred to the Council Budget Committee of the Whole for discussion. Public hearings are scheduled.</p>	<div style="background-color: #800000; color: white; text-align: center; padding: 2px 0;"> <span style="font-weight: bold;">June</span> </div> <p>The preliminary budget is adopted and the council begins its budget meetings with all City departments and outside agencies who are requesting City support. The public hearings are held open until the budget is adopted in August.</p>
<div style="background-color: #800000; color: white; text-align: center; padding: 2px 0;"> <span style="font-weight: bold;">July</span> </div> <p>The City Council continues to take comment on the budget at the public hearings, which are held open until adoption. The Council also continues to meet with City offices on their budget requests. No decisions are made until the budget deliberations begin, which starts in the last half of July.</p>	<div style="background-color: #800000; color: white; text-align: center; padding: 2px 0;"> <span style="font-weight: bold;">August</span> </div> <p>Final Public Meeting held on budget. City Council approves Resolutions setting appropriations and tax levies. Finance Office prepares information for Council to send to Departments. Finance Office updates final adopted budget for final personnel changes and adjustments approved by Council. Final Budget Document preparation is started.</p>	<div style="background-color: #800000; color: white; text-align: center; padding: 2px 0;"> <span style="font-weight: bold;">September</span> </div> <p>Final budget document is published on the web-site either in September or October. On-going review and monitoring of current year budget.</p> <p>Preparations being made for the coming year.</p>
<div style="background-color: #800000; color: white; text-align: center; padding: 2px 0;"> <span style="font-weight: bold;">October</span> </div> <p>On-going review and monitoring of current year budget.</p> <p>Preparations being made for the coming year.</p>	<div style="background-color: #800000; color: white; text-align: center; padding: 2px 0;"> <span style="font-weight: bold;">November</span> </div> <p>On-going review and monitoring of current year budget.</p> <p>Preparations being made for the coming year.</p>	<div style="background-color: #800000; color: white; text-align: center; padding: 2px 0;"> <span style="font-weight: bold;">December</span> </div> <p>On-going review and monitoring of current year budget.</p> <p>Preparations being made for the coming year.</p>